ANNUAL REPORT CHECKLIST

PROVIDER(S): Rancho Sa	n Antonio. RHC & RSI		
CCRC(S): DBA: The Forum a	at Rancho San Antonio		
Healthcare Center at The Forum a	t Rancho San Antonio	· · · · · · · · · · · · · · · · · · ·	,
CONTACT PERSON:	Mike Schlossbe	g	·
TELEPHONE NO: 650)-944-0264	EMAIL: mikeschlossberg@th	eforumrsa.com
A complete annual repo	ort must consist	of 2 copies of all of the following	:
Annual Report Chec	klist		
☐ Annual Provider Fee	in the amount	f: \$_33,654.00	
☐ If applicable,	late fee in the a	nount of: \$	
Certification by the p	provider's Chief	Executive Officer that:	
☐ The reports a	re correct to the	best of his/her knowledge.	
☐ Each continui	~	form in use or offered to new ront.	esidents has
The provider the required refu	_	e required liquid reserves and,	when applicable,
Evidence of the prov	vider's fidelity bo	nd, as required by H&SC section	n 1789.8.
☐ Provider's audited fi accountant's opinion th		nts, with an accompanying certi	fied public
☐ Provider's audited re accompanying certified		repared on Department form), vnt's opinion thereon.	with an
	•	ent Community Disclosure Stat Fees" for each community.	ement" and Form
☐ Provider's Refund R	teserve Calculat	on(s) – Form 9-1and/or Form 9	-2, if applicable.
,	•	be submitted within 30 days of may be submitted at the same	

FORM 1-1 RESIDENT POPULATION

	Line Continuing Care Residents	-	TOTAL
[1]	Number at beginning of fiscal year	-	450
[2]	Number at end of fiscal year	-	473
[3]	Total Lines 1 and 2	-	. 923
[4]	Multiply Line 3 by ".50" and enter result on Line 5. x .50		x.50
[5]	Mean number of continuing care residents	[462
•	All Residents		
[6]	Number at beginning of fiscal year		472
[7]	Number at end of fiscal year		494
[8]	Total Lines 6 and 7		966
[9]	Multiply Line 8 by ".50" and enter result on Line 10. x .50		x.50
[10	Mean number of all residents		483
[11	Divide the mean number of continuing care residents (Line 5) by the mean number of all residents (Line 10) and enter the result (round to two decimal places).		0.96
	FORM 1-2	•	
т :	ANNUAL PROVIDER FEE		TOTAL
Lin	Total Operating Expenses (including depreciation and debt service – interest only)		41,181,635
[1]		5 050 242	
[a]	Depreciation	5,959,343	
[b]	Debt Service (Interest Only) \$124,507 reported int exp was capitalized	<u> </u>	•
[2]	Subtotal (add Line 1a and 1b)		5,959,343
[3]	Subtract Line 2 from Line 1 and enter result.		35,222,292
[4]	Percentage allocated to continuing care residents (Form 1-1, Line 11)		33,654,426
[5]	Total Operating Expense for Continuing Care Residents		
[6]	Total Amount Due (multiply Line 5 by .001)		x.001 33,654
PF	OVIDER: Rancho San Antonio, RHC & RSI		
CO	DMMUNITY: Rancho San Antonio, dba, The Forum@Rancho San Antonio		



April 28, 2022

Department of Social Services Continuing Care Contract Program 744 P Street, MS 9-14-91 Sacramento, CA 95814

CERTIFICATION OF CHIEF EXECUTIVE OFFICER OF RANCHO SAN ANTONIO RETIREMENT HOUSING CORPORATION

The undersigned hereby certifies that (i) the materials enclosed with the annual report for 2018 and any amendments, submitted herewith to the California Department of Social Services is, to the best of her knowledge and belief, true and correct, (ii) and that the forms of the continuing care agreements at Rancho San Antonio in use or offered to residents are those which have theretofore been submitted to, and approved by, the California Department of Social Services, and (iii) The Forum at Rancho San Antonio is maintaining the required liquid reserve and a refund reserve trust fund was not required.

Mary Ann Somerville, President

Date





EVIDENCE OF COMMERCIAL PROPERTY INSURANCE

DATE (MM/DD/YYYY)

7/27/2021

LIPON THE ADDITIONAL INTEREST NAMED BELOW, THIS EV	IDE	NCE	DO	D AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS DES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER NCE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN
THE COVERAGE AFFORDED BY THE POLICIES BELOW. THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE	OR I	PRO	DU	ICER, AND THE ADDITIONAL INTEREST.
				COMPANY NAME AND ADDRESS NAIC NO: 10014
PRODUCER NAME, CONTACT PERSON AND ADDRESS (A/C, No. Ext); 312-704-0100 Arthur J. Gallagher Risk Management Services, Inc.				Affiliated FM Insurance Company
2850 Golf Road				P.O. Box 7500
Rolling Meadows, IL 60008				Johnston, RI 02919
'				,
FAY F-MAIL				IF MULTIPLE COMPANIES, COMPLETE SEPARATE FORM FOR EACH
FAX (A/C, No): 312-803-7443 E-MAIL ADDRESS:				POLICY TYPE
CODE: SUB CODE:				
AGENCY CUSTOMER ID #:				Property LOAN NUMBER POLICY NUMBER
NAMED INSURED AND ADDRESS The Forum at Rancho San Antonio				
23500 Cristo Rey Drive				1081952 / LHT918877
Cupertino, CA 95014				EFFECTIVE DATE EXPIRATION DATE CONTINUED UNTIL
				06/30/2021 06/30/2022 TERMINATED IF CHECKED
ADDITIONAL NAMED INSURED(S)				THIS REPLACES PRIOR EVIDENCE DATED:
PROPERTY INFORMATION (ACORD 101 may be attached if	nor	e sp	ace	is required) 🗵 BUILDING OR 🗵 BUSINESS PERSONAL PROPERTY
LOCATION / DESCRIPTION 23500 Cristo Rey Drive Cupertino, CA 95014				
ANY DESCRIPTION TERM OF CONDITION OF ANY CONTRACT OF C	THE OLI	ER DO	DE:	SURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING LIMENT WITH RESPECT TO WHICH THIS EVIDENCE OF PROPERTY INSURANCE MAY SCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS 3.
COVERAGE INFORMATION PERILS INSURED	BAS			BROAD X SPECIAL
	51,5	00,00	00	DED:\$30,000
	YES	NO	N/A	
BUSINESS INCOME	Х			If YES, LIMIT: Incl in PolLim X Actual Loss Sustained; # of months: 12
BLANKET COVERAGE	Х			If YES, indicate value(s) reported on property identified above: \$ 351,500,000
TERRORISM COVERAGE	X			Attach Disclosure Notice / DEC
IS THERE A TERRORISM-SPECIFIC EXCLUSION?			Х	
IS DOMESTIC TERRORISM EXCLUDED?			X	
	Х		^	If YES, LIMIT:\$100,000 DED:\$30,000
LIMITED FUNGUS COVERAGE	X			11125, Ellin 1.\$ (00,000
FUNGUS EXCLUSION (If "YES", specify organization's form used)	X			
REPLACEMENT COST	^	_	Х	
AGREED VALUE			^	
COINSURANCE	L.,	X		
EQUIPMENT BREAKDOWN (If Applicable)	Х			If YES, LIMIT:\$500,000,000 DED:\$30,000
ORDINANCE OR LAW - Coverage for loss to undamaged portion of bldg	Χ	<u> </u>	<u> </u>	If YES, LIMIT: Policy limit DED: \$30,000
- Demolition Costs	Х		<u> </u>	If YES, LIMIT: \$25,000,000 DED: \$30,000
- Incr. Cost of Construction	Х	<u> </u>	<u> </u>	If YES, LIMIT: \$25,000,000 DED: \$30,000
EARTH MOVEMENT (if Applicable)		X		If YES, LIMIT: DED:
FLOOD (If Applicable)	Х		L	If YES, LIMIT: \$250,000,000 DED: \$500,000
WIND / HAIL INCL	Х			If YES, LIMIT: \$750,000,000 DED: \$30,000
NAMED STORM INCL X YES NO Subject to Different Provisions:	Х			If YES, LIMIT: \$750,000,000 DED: \$30,000
PERMISSION TO WAIVE SUBROGATION IN FAVOR OF MORTGAGE HOLDER PRIOR TO LOSS			х	
CANCELLATION				
SHOULD ANY OF THE ABOVE DESCRIBED POLICIES DELIVERED IN ACCORDANCE WITH THE POLICY PROVISION	BE DNS	CAN	1CE	ELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE
ADDITIONAL INTEREST				
	S PA	YEE		LENDER SERVICING AGENT NAME AND ADDRESS
MORTGAGEE				
NAME AND ADDRESS				
The Forum at Rancho San Antonio				
23500 Cristo Rev Drive				AUTHORIZED REPRESENTATIVE
Cupertino, CA 95014		affey 8. There-		

AGENCY CUSTOMER ID:	
LOC#:	



ADDITIONAL REMARKS SCHEDULE

Page 1 of 1

AGENCY Arthur J. Gallagher Risk Management Services, Inc		NAMED INSURED The Forum at Rancho San Antonio 23500 Cristo Rey Drive	
POLICY NUMBER 1081952 / LHT918877		Cupertino, CA 95014	
carrier Affiliated FM Insurance Company	10014	EFFECTIVE DATE: 06/30/2021	
ADDITIONAL DEMARKS			

ADDITIONAL REMARKS

FORM NUMBER:	28	FORM TITLE:	EVIDENCE OF COMMERCIAL PROPERTY INSURANCE
REMARKS:			

THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,

Program Limit: \$500,000,000 Per Occurrence/Agg (Shared) – Affiliated FM Insurance Company \$250,000,000 Per Occurrence/Agg Excess of \$500,000,000 (Shared) – Landmark American Insurance Company



Report of Independent Auditors and Consolidated Financial Statements with Supplementary Information

Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc.

December 31, 2021 and 2020



Table of Contents

REPORT OF INDEPENDENT AUDITORS	1
CONSOLIDATED FINANCIAL STATEMENTS	
Consolidated Balance Sheets	5
Consolidated Statements of Operations	6
Consolidated Statements of Changes in Members' Equity	7
Consolidated Statements of Cash Flows	3
Notes to Consolidated Financial Statements	9
SUPPLEMENTARY INFORMATION	
Consolidating Balance Sheet	23
Consolidating Statement of Operations	24



Report of Independent Auditors

The Members of the Audit Committee and the Board of Directors Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc.

Report on the Audit of the Financial Statements

Opinion

We have audited the consolidated financial statements of Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc. (collectively referred to as the "Company"), which comprise the consolidated balance sheets as of December 31, 2021 and 2020, and the related consolidated statements of operations, changes in members' equity, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc., as of December 31, 2021 and 2020, and the results of their operations and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc., and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc.'s ability to continue as a going concern within one year after the date that the consolidated financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks.
 Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio
 Retirement Services, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant
 accounting estimates made by management, as well as evaluate the overall presentation of the
 consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal-control-related matters that we identified during the audit.

Other Matter

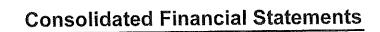
Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying consolidating balance sheet and consolidating statement of operations, as of and for the year ended December 31, 2021, for Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc., presented as supplementary information, are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. Such information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

San Francisco, California

Moso adams LLP

April 28, 2022



Consolidated Balance Sheets December 31, 2021 and 2020

	2021	2020
ASSETS		
CURRENT ASSETS Cash and cash equivalents Investments Accounts receivable Prepaid expenses & other assets	\$ 19,640,636 11,512,696 978,155 1,197,620	\$ 15,859,700 10,510,781 871,841 1,269,899
Total current assets	33,329,107	28,512,221
PROPERTY AND EQUIPMENT Land rights and improvements Buildings and improvements Furniture and equipment Construction in process	17,163,483 169,187,580 14,958,763 32,443,371	17,054,921 146,642,145 13,506,335 34,697,465
Property and equipment	233,753,197	211,900,866
Less: accumulated depreciation	(106,633,501)	(101,195,161)
Property and equipment, net	127,119,696	110,705,705
BOARD-DESIGNATED INVESTMENTS	19,987,991	18,243,260
Total assets	\$ 180,436,794	\$ 157,461,186
LIABILITIES AND MEMBERS' EQU	JITY	
CURRENT LIABILITIES Accrued liabilities Current portion of deferred escrow transaction fees Member advances Current portion of construction loan payable Current portion of Paycheck Protection Program loan	\$ 6,829,290 415,408 12,595,893 - 3,637,174	\$ 10,904,210 359,814 11,448,001 25,130,958 1,616,522
Total current liabilities	23,477,765	49,459,505
CONSTRUCTION LOAN PAYABLE, net of current portion	6,498,533	-
PAYCHECK PROTECTION PROGRAM LOAN, net of current portion	-	2,020,652
INTEREST RATE SWAP	5,008,020	-
DEFERRED ESCROW TRANSACTION FEES, net of current portion	3,151,546	2,428,112
Total liabilities	38,135,864	53,908,269
MEMBERS' EQUITY	142,300,930	103,552,917
Total liabilities and members' equity	\$ 180,436,794	\$ 157,461,186

Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc. Consolidated Statements of Operations

Years Ended December 31, 2021 and 2020

		2021		2020
REVENUES	\$	20 05/ 220	\$	28,069,802
Resident service revenue	Ф	30,854,329 967,155	Ψ	1,038,434
Ancillary revenue		4,178,974		3,156,850
Appreciation on resale of memberships		1,610,002		1,066,850
Commission on sale of memberships		1,448,322		2,438,911
Net unrealized gains on investments		1,342,022		1,106,355
Interest and investment income		826,103		762,985
Other revenue		020,100		, 02,000
Total revenues		41,226,907		37,640,187
OPERATING EXPENSES				
Salaries		15,530,534		16,475,374
Employee benefits and taxes		4,801,221		4,722,361
Insurance		1,074,045		902,730
Legal and professional		609,436		150,381
Depreciation		5,959,343		4,623,330
Management fees		1,443,110		1,454,463
Marketing		588,894		493,842
Property taxes		567,883		339,923
Utilities		1,951,105		1,782,636
Cable and IT services		771,668		683,588
Maintenance and supplies		1,790,118		1,426,927
Food and supplies		2,776,037		2,571,495
Ancillary		736,635		765,337
Other		2,581,606		2,269,673
Total operating expenses		41,181,635		38,662,060
NET OPERATING INCOME (LOSS)		45,272		(1,021,873)
OTHER INCOME (EXPENSE)				
Escrow transaction fees amortization and exit fees		1,741,977		1,163,188
Interest expense		(36,670)		(23,950)
Unrealized loss on interest rate swap		(5,008,020)		-
Other expense		(41,517)		(75,163)
(Loss) income before provision for income taxes		(3,298,958)		42,202
PROVISION FOR INCOME TAXES		(154,684)		(800)
NET (LOSS) INCOME	\$	(3,453,642)	_\$	41,402

Consolidated Statements of Changes in Members' Equity Years Ended December 31, 2021 and 2020

	Cooperative Memberships, net	Accumulated Deficit in Retained Earnings	Total Members' Equity
Balance, January 1, 2020	\$ 118,344,015	\$ (30,021,539)	\$ 88,322,476
Capital contributions Net income	15,189,039 	41,402	15,189,039 41,402
Balance, December 31, 2020	133,533,054	(29,980,137)	103,552,917
Capital contributions Net loss	42,201,655 	(3,453,642)	42,201,655 (3,453,642)
Balance, December 31, 2021	\$ 175,734,709	\$ (33,433,779)	\$ 142,300,930

Consolidated Statements of Cash Flows Years Ended December 31, 2021 and 2020

		•
	2021	2020
CASH FLOWS FROM OPERATING ACTIVITIES Cash received from residents for housing services Cash received from residents and third-party payors for medical services Cash received from noncontract residents Cash received from ancillary revenues and other income Cash received for resale of memberships Cash received from commission of sales of memberships Cash received from exit fees Cash paid for operating activities, including suppliers and employees Cash received from interest Cash paid for interest	\$ 16,252,642 10,110,211 2,449,818 967,155 4,178,974 1,610,002 1,226,005 (35,968,899) 745,775 (124,507)	\$ 14,368,299 9,825,202 2,244,255 1,038,434 3,156,850 1,066,850 659,080 (26,462,424) 641,039 (400,029)
Net cash provided by operating activities	1,447,176	6,137,556
CASH FLOWS FROM INVESTING ACTIVITIES Purchases of property and equipment Purchases of investments Proceeds from investments Net change in board-designated investments	(22,380,038) (557,205) 79,084 (820,203)	(32,855,918) (965,083) 2,134,254 (1,603,706) (33,290,453)
Net cash used in investing activities	(23,678,362)	(33,290,433)
CASH FLOWS FROM FINANCING ACTIVITIES Proceeds from capital contributions Proceeds from member advances Repayment of member advances Proceeds from escrow transaction fees Proceeds from Paycheck Protection Program loan Proceeds from construction loan from bank Repayment of construction loan to bank	42,201,655 5,700,000 (4,552,108) 1,295,000 - 22,845,974 (41,478,399)	15,189,039 2,996,910 (4,209,819) 525,000 3,637,174 24,558,787 (14,963,143)
Net cash provided by financing activities	26,012,122	27,733,948
NET CHANGE IN CASH, CASH EQUIVALENTS, AND RESTRICTED CASH	3,780,936	581,051
CASH, CASH EQUIVALENTS, AND RESTRICTED CASH, beginning of year	15,859,700	15,278,649
CASH, CASH EQUIVALENTS, AND RESTRICTED CASH, end of year	\$ 19,640,636	\$ 15,859,700
RECONCILIATION OF NET (LOSS) INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES Net (loss) income Adjustments to reconcile net (loss) income to net cash provided	\$ (3,453,642)	\$ 41,402
by operating activities: Unrealized gains on investments Unrealized loss on interest rate swap Depreciation Loss on disposal of equipment Amortization of deferred escrow transaction fees Changes in assets and liabilities: Accounts receivable Prepaid expenses & other assets Accrued liabilities Net cash provided by operating activities	(1,448,322) 5,008,020 5,959,343 6,704 (515,972) (106,314) 72,279 (4,074,920) \$ 1,447,176	(3,060,844) - 4,623,330 44,341 (504,108) 28,021 (11,197) 4,976,611 \$ 6,137,556
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION Cash paid during the year for income taxes	\$ 154,684	\$ 800

Notes to Consolidated Financial Statements

NOTE 1 - DESCRIPTION OF THE ORGANIZATION

Rancho San Antonio Retirement Housing Corporation ("RHC"), a California taxable nonprofit mutual benefit corporation, owns The Forum at Rancho San Antonio (the "Community"), which contains 342 independent living units and a healthcare facility (the "Healthcare Center") in Cupertino, California.

Rancho San Antonio Retirement Services, Inc. ("RSI"), is a separate California taxable nonprofit mutual benefit corporation that provides healthcare services to members of the Community and the general public. RSI leases the Healthcare Center from RHC. The Healthcare Center contains 48 nursing beds and 58 assisted living suites. Members of the Community pay a separate monthly fee to RSI for the Healthcare Center and its services. The California Department of Social Services ("DSS") and the California Department of Health Services ("DHS") have certified RHC and RSI to provide care to members of the Community and the public.

A mutual benefit corporation is formed to provide an association of tenant members a common benefit of managing common property. Due to its private purpose, the corporation pays the same taxes as regular for-profit corporations.

Residents of the independent living units of the Community are required to purchase memberships in RHC and to enter into occupancy and healthcare agreements with RHC and RSI, respectively. The memberships are nonrefundable but are transferable at the option of the member, with RHC receiving 50% of the appreciation, if any, upon resale of memberships. Members' equity includes all capital raised from the initial sale of all available cooperative memberships in RHC. The initial sale of all memberships was completed by December 31, 1996.

The Community has received approval from the Cupertino City Council for a significant renovation and additions project for its existing campus. The project will result in up to 23 new independent living villas (detached, single-family homes), 10 new beds, approximately 45,000 square feet of renovations and additions to the skilled nursing facility, approximately 10,500 square feet of renovations to the assisted living facility, 26 new beds in an approximately 39,000-square-foot new memory care building, and approximately 27,000 square feet of renovations and additions to the commons facilities (dining). The project will also include one new internally accessible roadway to accommodate the new independent living villas and minor changes to the internal on-site circulation system, as well as new landscaping and skilled facilities. As of December 31, 2021, the total project commitment amount is approximately \$105,000,000.

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Principles of consolidation – The consolidated financial statements include the accounts of RHC and RSI, of which RHC is the sole member. RHC and RSI are collectively referred to as the "Company." All significant intercompany accounts and transactions have been eliminated in consolidation.

Cash and cash equivalents – Cash and cash equivalents include demand deposit accounts and money market investment accounts with original maturities of three months or less.

Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc. Notes to Consolidated Financial Statements

The following table provides a reconciliation of cash, cash equivalents, and restricted cash balances within the consolidated balance sheets that sums to the total of the same amounts shown in the consolidated statements of cash flows:

	2021	2020
Reconciliation of cash, cash equivalents, and restricted cash Cash and cash equivalents	\$ 19,640,636	\$ 15,859,700
Total cash, cash equivalents, and restricted cash on the consolidated statements of cash flows	\$ 19,640,636	\$ 15,859,700

Investments – The Company's investments are included in the following captions on the consolidated balance sheets: investments and board-designated investments. Investments consist of marketable investment securities (see Note 3). Investment income or loss, including realized gains and losses on investments, interest, and dividends, is included in interest and investment income on the consolidated statements of operations. Unrealized gains and losses on investments are included in net unrealized gains on investments on the consolidated statements of operations. As of December 31, 2021 and 2020, the net accumulated unrealized gains on investments were \$7,773,170 and \$6,324,848, respectively.

Accounts receivable – The Company provides services to residents and nonresidents even though they may lack adequate funds or may participate in programs that do not pay full charges. The Company receives payments for health services from residents and nonresidents, insurance companies, Medicare, HMOs, and other third-party payors. As a result, the Company is exposed to certain credit risk. The Company manages its risk by regularly reviewing its account and providing appropriate implicit and explicit price concessions.

Inventories – Inventories primarily consist of food and nursing supplies and are stated at the lower of cost or net realizable value on a first-in, first-out basis.

Property and equipment – Property and equipment are recorded at cost. Depreciation is computed on the straight-line method over the estimated useful lives of the related assets as follows:

Land rights	85 years
Building	40 years
Land and building improvements	8 to 40 years
Furniture, fixtures, and equipment	3 to 10 years

The land on which the Community is constructed is leased under an operating lease that expires in 2072. At the inception of the lease, \$13,080,000 was paid to the property owner, which represented the total lease payments required on the lease. Amounts paid under the lease are included in land rights and improvements and are amortized on the straight-line method over the term of the lease.

Notes to Consolidated Financial Statements

Impairment of long-lived assets – Long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. The Company has determined that no such basis adjustment was necessary at December 31, 2021 and 2020.

Board-designated investments – Board-designated investments are funds designated for property, equipment repairs and replacements, and insurance costs. Board-designated investments also include the following:

Member advances – Under the terms of the healthcare agreement, if a member has received more than 90 consecutive days of care in RSI and sells his or her membership in RHC, the resident is required to advance RSI the lesser of \$300,000 or the net proceeds from the sale. The advance is to be repaid, without interest, within 90 days after the termination of the member's healthcare agreement. Member advances are available for use by RSI at the discretion of management and the Board of Directors.

Unexpended escrow transaction and exit fees for Healthcare Center purposes – Unexpended escrow transaction and exit fees for Healthcare Center purposes are maintained by RHC for the purpose of funding operations of the Healthcare Center, including, but not limited to, general operating expenses, capital repairs, replacements and expansion, and construction of new facilities.

Obligation to provide future services — Management annually calculates the present value of the net cost (difference between cost to operate and maintenance fees charged) of future services and use of the Continuing Care Retirement Community ("CCRC") to be provided to current residents and compares the amount with the balance of deferred escrow transaction fees from the residents. If the present value of the net cost of future services and use of the CCRC exceeds the deferred escrow transaction fees, a liability is recorded with the corresponding charge to income. No liability was recorded at December 31, 2021 and 2020. The discount rate used to calculate the obligation to provide future services is 6% for 2021 and 2020.

Revenue recognition – The revenues include resident services revenue, ancillary revenue, appreciation on resale of memberships, commission on sale of memberships, and escrow transaction fees amortization and exit fees.

Resident services revenue – Resident services revenue is reported at the amount that reflects the consideration to which the Company expects to be entitled to in exchange for the services provided. Resident service revenues generated from monthly occupancy fees for independent living units, assisted living units, assisted living suites, and nursing beds are recognized monthly based on the terms of the occupancy and service agreements in accordance with provisions in Accounting Standards Codification ("ASC") Topic 840, Leases.

Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc. Notes to Consolidated Financial Statements

Ancillary revenue — Ancillary revenue on the consolidated statements of operations includes revenue from independent living of \$120,391 and \$125,773 for the years ended December 31, 2021 and 2020, respectively, which is recognized in accordance with ASC 840. The remaining ancillary revenues from supplementary services and other items requested by the resident is reported at the amount that reflects the consideration to which the Company expects to be entitled to in exchange for providing these services. These amounts are due from residents, third-party payors (including health insurers), Medicare, and others. Revenue is recognized in the month in which the performance obligations are satisfied.

Revenue for health service performance obligations satisfied over time is recognized based on actual charges incurred. The Company believes this method provides a faithful depiction of the transfer of services over the term of the performance obligation based on the inputs needed to satisfy the obligation. Generally, performance obligations satisfied over time relate to residents in the assisted living and skilled nursing facility. The Company measures the performance obligation from admission into assisted living and the skilled nursing facility to the point when it is no longer required to provide health care services to that resident, which is generally at the time of discharge.

The Company determines the transaction price based on standard charges for goods and services provided, reduced by implicit and explicit price concessions provided to Medicare and third-party payors. The Company determines its estimates of implicit and explicit price concessions based on contractual agreements and historical experience.

Agreements with Medicare and third-party payors provide for payments at amounts less than established charges. A summary of the payment arrangements with Medicare and third-party payors follows:

- Medicare: Certain health care services are paid at prospectively determined rates per discharge based on clinical, diagnostic, or other factors. Certain services are paid based on cost-reimbursement methodologies subject to certain limits. Physical services are paid based upon established fee schedules.
- Third-party payors: Payment agreements with certain commercial insurance carriers, health maintenance
 organizations, and preferred provider organizations provide for payment using prospectively determined
 rates per discharge, discounts from established charges, and prospectively determined daily rates.

Resident and ancillary revenues include amounts estimated by management to be reimbursable by the Medicare program. Reimbursements (cost-based or otherwise) are subject to examination by agencies administering the program, and provisions are made for potential retroactive adjustments. To the extent those provisions vary from settlements, operations are charged or credited as the adjustments become known.

Generally, patients who are covered by Medicare and third-party payors are responsible for related deductibles and coinsurance, which vary in amount. The Company estimates the transaction price for patients with deductibles and coinsurance based on historical experience and current market conditions. The initial estimate of the transaction price is determined by reducing the standard charge by any implicit and explicit price concessions determined on a resident-by-resident basis. Subsequent changes to the estimate of the transaction price are generally recorded as adjustments to ancillary revenue in the period of the change. Subsequent changes that are determined to be the result of an adverse change in the resident's ability to pay are recorded as bad debt expense. Bad debt expense for the years ended December 31, 2021 and 2020, was not significant.

Notes to Consolidated Financial Statements

The following table shows ancillary revenue by line of service:

	 2021		
Ancillary line of service Assisted living Skilled nursing facility	\$ 509,275 337,489	\$	508,817 403,844
	\$ 846,764	\$	912,661

Appreciation on resale of memberships — Upon the sale of a resident's membership, the resident pays RHC a "shared appreciation fee" based on a portion of the appreciation in the membership. The shared appreciation fee is equal to one half of the excess, if any, of (a) the greater of (i) the fair market value of the membership, as determined by a M.A.I. appraiser selected by RHC, or (ii) the gross sale price of the membership, not reduced by any commissions, taxes, fees, or charges incidental to the sale; over (b) the membership purchase price. Revenue is recognized for this shared appreciation fee in the period that escrow closes on the sale of the membership, which is when the performance obligation is satisfied.

Commission on sale of memberships – Upon sale of a resident's membership, the resident pays a RHC a sales commission. The commission is 1% of the greater of (i) the fair market value of the membership, as determined by a M.A.I. appraiser selected by RHC, or (ii) the gross sale price of the membership, not reduced by any commissions, taxes, fees, or charges incidental to the sale. Revenue is recognized for this commission in the period that escrow closes on the sale of the membership, which is when the performance obligation is satisfied.

Escrow transaction fees amortization and exit fees — RHC charges escrow transaction fees to buyers of occupancy rights and exit fees to sellers of occupancy rights as per the occupancy agreement. These fees are collected by RHC and are held for the purpose of funding the Healthcare Center operations and Community capital needs. The basic residence agreement creates a performance obligation to be satisfied over the resident's remaining life at the Company. Escrow transaction fees of \$20,000 per resident, collected from buyers, are recognized on a straight-line basis over the actuarially determined life expectancy of the resident. The performance obligation is satisfied upon termination of the residency agreement. Exit fees collected from sellers, which are calculated as 4% of the greater of the carrying book value of the occupancy rights or the gross sales proceeds of the sale of such occupancy rights, are recognized at close of escrow.

Tax status of RHC and RSI – RHC qualifies as a cooperative under Section 216 of the Internal Revenue Code, as amended. To qualify as a cooperative, certain limitations must be met as to the nature of RHC's revenue. For the years ended December 31, 2021 and 2020, management believes that this requirement has been met because more than 80% of the revenue earned was from resident sources.

RHC and RSI are subject to federal and state income taxes and provide for income taxes under the asset and liability method in accordance with Financial Accounting Standards Board ("FASB") ASC Topic 740, *Income Taxes*.

Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc. Notes to Consolidated Financial Statements

Fair value measurements – FASB ASC Topic 820, Fair Value Measurements and Disclosures, prescribes fair value measurements and disclosures for financial and nonfinancial assets and liabilities that are recognized or disclosed at fair value in the consolidated financial statements. FASB ASC Topic 820 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. FASB ASC Topic 820 also establishes a framework for measuring fair value and expands disclosures about fair value measurements.

The carrying amounts reported in the consolidated balance sheets for cash and cash equivalents, accounts receivable, prepaid expenses & other assets, accrued liabilities, deferred escrow transaction fees, member advances, and long-term debt approximate fair value. The fair values of investments and interest rate swap are disclosed in Note 3.

Use of estimates – The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities as of the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Accounting estimates include implicit and explicit price concessions, fair value of investments and interest rate swap, liability for deferred escrow transaction fees, calculation of future service benefit obligation, and useful lives of fixed assets.

Concentration of risk – Financial instruments potentially subjecting the Company to concentrations of credit risk consist primarily of bank demand deposits in excess of Federal Deposit Insurance Corporation ("FDIC") and Securities Investor Protection Corporation ("SIPC") limits and accounts receivable.

The Company also grants credit without collateral to its patients, most of whom are individuals insured under third-party payor agreements. The Company manages its collection risk by regularly reviewing its accounts and contracts and by providing appropriate allowances. The mix of receivables from patients and third-party payors was as follows as of December 31:

	2021	2020
Medicare Private pay Third-party insurance Other payors	27% 67% 4% 2%	26% 72% 2%
	100%	100%

Notes to Consolidated Financial Statements

Professional liability insurance – The Company insures for professional liability claims under a claims-made policy. Under the policy, insurance premiums cover only those claims actually reported during the policy term, up to \$1,000,000 of coverage for each occurrence and \$3,000,000 in aggregate. Should the claims-made policy not be renewed, or replaced with equivalent insurance, claims related to occurrences during their terms but reported subsequent to their termination may be uninsured. Management is not aware of any pending claims that exceed the coverage limitations provided by their policy. Management is of the opinion that the impact, if any, is immaterial, and any settlement would not have a material adverse effect on the Company's consolidated financial position or results of operations. Management's estimate of the Company's liability for expected losses from reported and unreported incidents is based on the Company's historical claim experience within stop-loss coverage limits. The accrual for this liability is included in accrued liabilities on the consolidated balance sheets.

Interest rate swap agreement – The Company uses derivative instruments in the form of an interest rate swap to hedge the risk of overall changes in cash flows attributable to changes in interest rates related to its construction loan, using a method that approximates the effective interest rate method. The Company does not use derivatives for speculative purposes. See Note 4 for a full description of the interest rate swap agreement.

CARES Act grant – On March 11, 2020, the World Health Organization declared the novel coronavirus ("COVID-19") a global pandemic and recommended containment and mitigation measures worldwide. Management is closely monitoring the evolution of this pandemic, including how it may affect operations and the general population. Management has not yet determined the full financial impact of these events.

On March 27, 2020, the United States Congress passed the Coronavirus Aid, Relief, and Economic Securities ("CARES") Act. The CARES Act included provisions for healthcare under the Provider Relief Fund. During 2021 and 2020, the Company received funds under the Provider Relief Fund, administered by the U.S. Department of Health & Human Services ("HHS") of \$85,372 and \$761,867, respectively. The Company was required to and did timely sign attestations agreeing to the terms and conditions of payment. Those terms and conditions include measures to prevent fraud and misuse. Documentation is required to ensure that these funds are to be used for healthcare-related expenses or lost revenue attributable to COVID-19, limitations of out-of-pocket payments from certain patients, and the acceptance of several other reporting and compliance requirements. It is noted that antifraud monitoring and auditing will be performed by HHS and the Office of the Inspector General. For the years ended December 31, 2021 and 2020, the Company has recognized \$85,372 and \$761,867 of the Provider Relief Fund, included as "other revenue" in the consolidated statements of operations.

Advertising costs – The Company expenses advertising costs as incurred. Advertising costs totaled \$392,110 and \$237,081 for the years ended December 31, 2021 and 2020, respectively.

Net operating income (loss) – The statements of operations include net operating income (loss). Other income and expenses, which are excluded from net operating income (loss), consistent with industry practice, include escrow transaction fees amortization and exit fees, interest expense, unrealized loss on interest rate swap, and other expense.

Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc. Notes to Consolidated Financial Statements

Recent accounting pronouncements – In February 2016, the FASB issued Accounting Standards Update ("ASU") No. 2016-02, Leases (Topic 842) ("ASU 2016-02"), which increases transparency and comparability among organizations by recognizing lease assets and lease liabilities on the statement of financial position and disclosing key information about leasing arrangements in the financial statements of lessees. This update is effective for fiscal years beginning after December 15, 2021, with early adoption permitted. The adoption is effective for the Company for fiscal year ending December 31, 2022. Management is currently evaluating the impact of the provisions of ASU 2016-02 on the consolidated financial statements.

In March 2020, the FASB issued ASU No. 2020-04, Reference Rate Reform (Topic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting ("ASU 2020-04"), to provide optional expedients and exceptions for applying U.S. GAAP to contracts, hedging relationships, and other transactions affected by reference rate reform if certain criteria are met. This update is as of March 12, 2020 through December 31, 2022. Management is currently evaluating the impact of the provisions of ASU 2020-04 on the consolidated financial statements.

NOTE 3 - FAIR VALUE OF ASSETS AND LIABILITIES

FASB ASC Topic 820 establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to measurements involving significant unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are as follows:

- Level 1 Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company has the ability to access at the measurement date.
- Level 2 Inputs are inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3 Inputs are unobservable inputs for the asset or liability.

The level in the fair value hierarchy within which a fair value measurement falls is based on the lowest level input that is significant to the fair value measurement, in its entirety.

The fair values of the financial instruments, as of December 31, 2021 and 2020, represent management's best estimates of the amounts that would be received to sell those assets or that would be paid to transfer those liabilities in an orderly transaction between market participants at that date. Those fair value measurements maximize the use of observable inputs. However, in situations where there is little, if any, market activity for the asset or liability at the measurement date, the fair value measurement reflects management's own judgments about the assumptions that market participants would use in pricing the asset or liability. Those judgments are developed by management based on the best information available in the circumstances.

Notes to Consolidated Financial Statements

The following methods and assumptions were used to estimate the fair value of each class of financial instruments:

Marketable investment securities – Marketable equity securities, corporate bonds, and fixed income funds are measured using quoted market prices at the reporting date multiplied by the quantity held. For the years ended December 31, 2021 and 2020, management has performed a qualitative assessment and has determined that no securities were impaired.

Interest rate swap agreement – The fair value is estimated by a third-party using inputs that are observable or that can be corroborated by observable market data and, therefore, are classified within Level 2 of the valuation hierarchy.

The following tables present the fair value measurements of assets and liabilities recognized in the accompanying consolidated financial statements measured at fair value on a recurring basis and the level within the fair value hierarchy in which the fair value measurements fall at December 31:

	2021								
Description		Level 1	Level 2		Level 2 Level 3		evel 3	Total	
Investments									
Equity									
Domestic	\$	11,437,908	\$	-	\$	-	\$	11,437,908	
International	•	6,551,102		-		-		6,551,102	
Fixed Income Funds									
Domestic		9,573,301		-		-		9,573,301	
International		3,938,376	<u> </u>	_		-		3,938,376	
Total investments		31,500,687		-		-		31,500,687	
Interest rate swap		_		(5,008,020)		•		(5,008,020)	
Total	\$	31,500,687	\$	(5,008,020)	\$	-	\$	26,492,667	

Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc. Notes to Consolidated Financial Statements

				2	020				
Description		Level 1	Le	vel 2		Level 3		Total	
Investments Equity									
Domestic International	\$	9,976,396 6,718,155	\$	-	\$	-	\$	9,976,396 6,718,155	
Fixed Income Funds									
Domestic		8,435,375		•		-		8,435,375	
International		3,624,115		-		*		3,624,115	
Total investments		28,754,041		-				28,754,041	
Total	\$	28,754,041	\$	-	\$	-	\$	28,754,041	
Investments, at fair value,	at Dec	cember 31, inclu	ded the fo	llowing:					
					,	2021		2020	
Investments Board-designated investm	nents				\$	11,512,696 19,987,991	\$	10,510,781 18,243,260	
					\$	31,500,687	\$	28,754,041	

NOTE 4 – LONG-TERM DEBT

Construction loan payable – On December 11, 2018, the Company obtained a \$75,000,000 construction loan due December 10, 2021, from BBVA. In 2021, BBVA was purchased by PNC Bank, and the debt was automatically transferred to PNC Bank. In March 2022, the maturity date of the loan was extended to December 10, 2023. Under the terms of the construction loan payable to PNC Bank, the Company is required to comply with certain debt covenants with respect to additional borrowings, financial reporting, and maintenance of certain financial ratios. Management believes they are in compliance with these covenants as of December 31, 2021.

Notes to Consolidated Financial Statements

Construction loan payable consisted of the following at December 31:	 2021	 2020
Construction loan payable to PNC Bank with a maturity date of December 10, 2023, with a variable interest rate of LIBOR-based rate plus applicable margin. This rate was 1.64% at December 31, 2021. Principal payable upon close of each independent living unit sale with interest payable monthly. Collateralized with the first leasehold deed of trust on the 23600 Via Esplendor property and 23500 Cristo Rey Drive property.	\$ 6,498,533	\$ 25,130,958
Less: current portion	 -	 25,130,958
	\$ 6,498,533	\$ ia.

Paycheck Protection Program Ioan — In May 2020, RHC and RSI entered into loan agreements with BBVA for \$1,705,295 and \$1,931,879, respectively. Both loans were granted as part of the U.S. Small Business Administration ("SBA") Paycheck Protection Program under the CARES Act, to help small businesses and organizations maintain payroll in light of the COVID-19 pandemic. Both loans bear an interest rate at 1% per year and mature in May 2022. The loans are guaranteed by the SBA and no payments are due on either loan for the first 10 months. The loans are subject to partial or full forgiveness if the Company uses all proceeds for eligible purposes; maintains certain employment levels; and maintains certain compensation levels in accordance with and subject to the CARES Act and the rules, regulations, and guidance. In 2021, BBVA was purchased by PNC Bank, and the debt was automatically transferred to PNC Bank. The Company applied for loan forgiveness for both loans. RHC's loan forgiveness was granted on February 9, 2022, for \$1,587,560 principal and \$28,488 interest. RSI's loan forgiveness was granted on March 25, 2022, for \$1,741,746 principal and \$33,238 interest. It is the Company's policy to account for this loan in accordance with FASB Accounting Standards Codification Topic 470, Debt, with interest accrued and expensed over the term of the loan, or until forgiveness is granted, releasing the Company from the obligation.

Interest Rate Swap – In December 2018, RHC entered into an interest rate swap agreement with BBVA for \$32,000,000 to reduce the risk of overall changes in cash flows attributable to changes in interest rates related to the construction loan. The effective date was December 10, 2021, and maturing on December 10, 2031. In 2021, BBVA was purchased by PNC Bank, and the swap agreement was automatically transferred to PNC Bank. Changes in fair value are recognized as nonoperating other income (expense) on the consolidated statements of operations. At December 31, 2021, the interest rate swap agreement was in a liability position with a fair value of (\$5,008,020).

NOTE 5 - MANAGEMENT SERVICES

In June 2012, the Company entered into a management agreement with Life Care Services, LLC (the "Manager"), for a term of five years, which was extended through May 31, 2022, with an optional automatic successive five years' of annual renewal unless written notice of intent not to renew by either party is provided at least 365 days prior to the end of each year. The fee paid to the Manager is 4.19% of gross revenue, as defined in the management agreement. Management fees totaled \$1,443,110 and \$1,454,463 for the years ended December 31, 2021 and 2020, respectively.

Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc. Notes to Consolidated Financial Statements

The Manager utilizes its centralized payroll, purchasing, distribution functions, and employee benefit plans.

NOTE 6 - CONTINUING CARE RESERVE REQUIREMENTS

RHC is subject to statutory reserve requirements. At December 31, 2021 and 2020, RHC's reserves, as calculated in accordance with Continuing Care Contract Statutes of the California Health and Safety Code, were in excess of such requirements.

NOTE 7 - INCOME TAXES

The provision for income taxes was \$154,684 and \$800 for the years ended December 31, 2021 and 2020, respectively.

Deferred taxes are recorded for differences in the timing of the recognition of revenues and expenses for financial reporting and income tax purposes. A deferred tax asset is recognized for all deductible temporary differences and operating loss carryforwards. A valuation allowance is recognized if it is more likely than not that some portion or all of the deferred tax asset will not be recognized.

	2021		2020
Deferred income tax assets (liabilities): Net operating loss, capital loss, and contributions carryover Buyers fees Depreciation Bad debts	\$ 5,127,695 998,162 (1,439,294) 11,193 230,533		4,179,730 780,162 (259,645) 7,654 215,216
Accrued liabilities and change in accounting method Unrealized gain on securities Unrealized loss on interest rate swap	 (1,675,074) 1,401,424		(21,799)
Total deferred income tax assets Valuation allowance	4,654,639 (4,654,639)		4,901,318
Net deferred income taxes	\$	\$	-

The valuation allowance decreased by \$246,679 during the year ended December 31, 2021, and increased by \$637,807 during the year ended December 31, 2020.

Net operating losses incurred after December 31, 2017, can only offset 80% of taxable income. However, these net operating losses may be carried forward indefinitely instead of limited to 20 years under previous tax law. Carrybacks of these losses are no longer permitted. Net operating loss carryforwards for federal tax purposes amount to approximately \$22,914,121, of which \$17,176,999 began to expire in 2021 and \$5,737,122 may be carried forward indefinitely. Net operating loss carryforwards for California tax purposes amount to approximately \$4,413,266 and begin to expire in 2032.

Management has evaluated the Company's tax positions and concluded that the Company had taken no uncertain tax positions that require adjustment to the consolidated financial statements.

Notes to Consolidated Financial Statements

NOTE 8 - COMMITMENTS AND CONTINGENCIES

In the ordinary course of business, the Company may be a party to claims and legal actions. While the outcome cannot be determined at this time, management's opinion is the liability, if any, from these actions will not have a material adverse effect on the Company's consolidated financial position or results of operations.

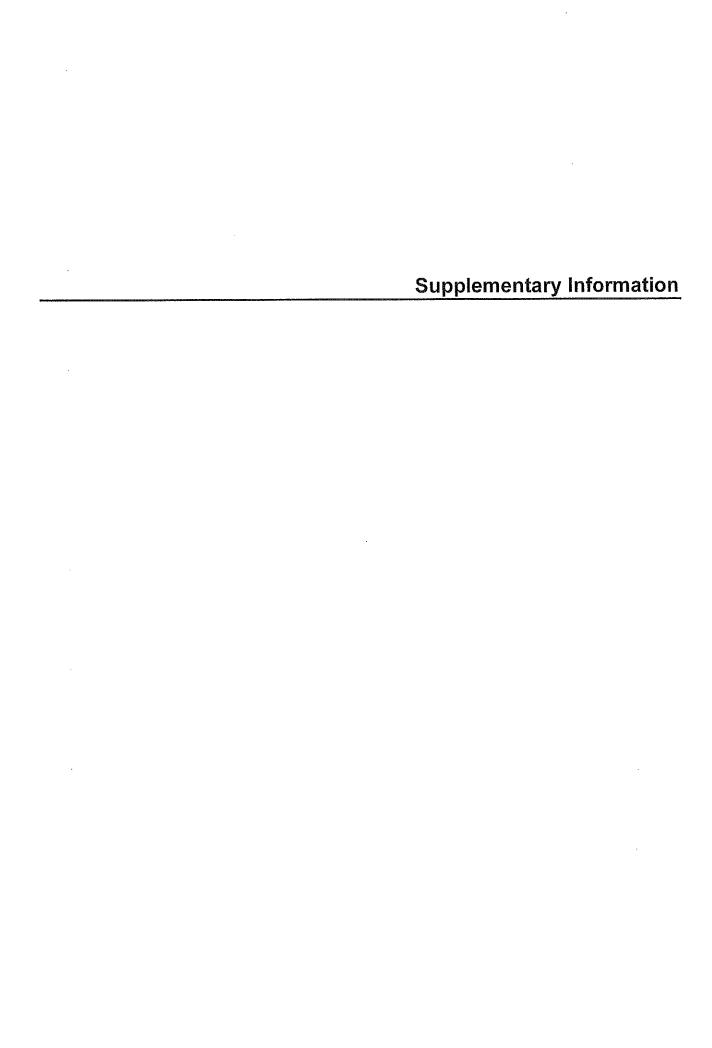
NOTE 9 - HEALTH AND SAFETY CODE SECTION 1790(a)(3) DISCLOSURE

The following disclosure is made pursuant to Section 1790(a)(3) of the California Health & Safety Code: Through December 31, 2021, the Company has expended \$78,600,253 for the new buildings and major renovations project.

NOTE 10 - SUBSEQUENT EVENTS

Subsequent events are events or transactions that occur after the consolidated balance sheet date but before consolidated financial statements are available to be issued. The Company recognizes in the consolidated financial statements the effects of all subsequent events that provide additional evidence about conditions that existed at the date of the consolidated balance sheet, including the estimates inherent in the process of preparing the consolidated financial statements. The Company's consolidated financial statements do not recognize subsequent events that provide evidence about conditions that did not exist at the date of the consolidated balance sheet but arose after the consolidated balance sheet date and before consolidated financial statements are available to be issued.

Subsequent events have been evaluated through April 28, 2022, which is the date the consolidated financial statements are available to be issued.



Consolidating Balance Sheet December 31, 2021

	RHC	RSI	Eliminations	- Total
ASSETS				
CURRENT ASSETS			•	
Cash and cash equivalents Investments	\$ 15,477,301 11,512,696	\$ 4,163,335	\$ -	\$ 19,640,636 11,512,696
Accounts receivable Accounts receivable from RSI	288,505 2,226,630	689,650	- (2,226,630)	978,155 -
Prepaid expenses & other assets	825,333	372,287		1,197,620
Total current assets	30,330,465	5,225,272	(2,226,630)	33,329,107
PROPERTY AND EQUIPMENT	17 162 492	_		17,163,483
Land rights and improvements	17,163,483 169,187,580		_	169,187,580
Buildings and improvements	14,958,763	-	-	14,958,763
Furniture and equipment	32,443,371	-	-	32,443,371
Construction in process	02,440,013			
Property and equipment	233,753,197	-	-	233,753,197
Less: accumulated depreciation	(106,633,501)			(106,633,501)
Property and equipment, net	127,119,696	•	-	127,119,696
BOARD-DESIGNATED INVESTMENTS	11,316,171	8,671,820		19,987,991
Total assets	\$ 168,766,332	\$ 13,897,092	\$ (2,226,630)	\$ 180,436,794
LIABILITIES AND MEMBERS' EQUITY				
CURRENT LIABILITIES		e en4 200	c	\$ 6,829,290
Accrued liabilities Accounts payable to RHC	\$ 6,137,981	\$ 691,309 2,226,630	\$ - (2,226,630)	415,408
Current portion of deferred escrow transaction fees	415,408	-	•	12,595,893
Member advances Current portion of Paycheck Protection Program loan	1,705,295	12,595,893 1,931,879		3,637,174
Total current liabilities	8,258,684	17,445,711	(2,226,630)	23,477,765
CONSTRUCTION LOAN PAYABLE	6,498,533	-	**	6,498,533
INTEREST RATE SWAP	5,008,020	-	-	5,008,020
DEFERRED ESCROW TRANSACTION FEES, net of current portion	3,151,546			3,151,546
Total liabilities	22,916,783	17,445,711	(2,226,630)	38,135,864
MEMBERS' EQUITY	145,849,549	(3,548,619)		142,300,930
Total liabilities and members' equity	\$ 168,766,332	\$ 13,897,092	\$ (2,226,630)	\$ 180,436,794

Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc. Consolidating Statement of Operations Year Ended December 31, 2021

DT (T) (1 1 1 1 0	RHC	RSI	Eliminations	Total
REVENUES	e 40.440.000	# 44.400.004	r.	\$ 30.854.329
Resident service revenue Ancillary revenue	\$ 16,448,028 120,391	\$ 14,406,301 846,764	\$ -	\$ 30,854,329 967,155
Appreciation on resale of memberships	4,178,974	040,704	-	4,178,974
Commission on sale of memberships	1,610,002	-	- -	1,610,002
Rental income from RSI	2,111,669	-	(2,111,669)	1,010,002
Net unrealized gains on investments	1,039,911	408,411	(2,111,003)	1,448,322
Interest and investment income	976,679	365,343	_	1,342,022
Other revenue	653,308	172,795		826,103
Objet to vehice		172,100		520,100
Total revenues	27,138,962	16,199,614	(2,111,669)	41,226,907
OPERATING EXPENSES				
Salaries	7,642,006	7,888,528	-	15,530,534
Employee benefits and taxes	2,417,433	2,383,788	-	4,801,221
Insurance	849,881	224,164	-	1,074,045
Legal and professional	496,632	112,804	-	609,436
Depreciation	5,959,343	-	-	5,959,343
Management fees	807,689	635,421		1,443,110
Marketing	583,089	5,805	-	588,894
Property taxes	567,883	-	-	567,883
Utilities	1,369,842	581,263	-	1,951,105
Cable and IT services	519,029	252,639	-	771,668
Maintenance and supplies	1,537,800	252,318	-	1,790,118
Food and supplies	1,835,570	940,467	-	2,776,037
Ancillary	*	736,635	-	736,635
Other	356,870	2,224,736	-	2,581,606
Rental expense to RHC		2,111,669	(2,111,669)	**
Total operating expenses	24,943,067	18,350,237	(2,111,669)	41,181,635
NET OPERATING INCOME (LOSS)	2,195,895	(2,150,623)	-	45,272
OTHER INCOME (EXPENSE)				
Amortization of escrow transaction and exit fees	1,741,977	-	_	1,741,977
Interest expense	(17,193)	(19,477)	-	(36,670)
Unrealized loss on interest rate swap	(5,008,020)	*	-	(5,008,020)
Other expense	(31,942)	(9,575)		(41,517)
Loss before provision for income taxes	(1,119,283)	(2,179,675)	-	(3,298,958)
PROVISION FOR INCOME TAXES	(153,884)	(800)		(154,684)
NET LOSS	\$ (1,273,167)	\$ (2,180,475)	<u> </u>	\$ (3,453,642)





Report of Independent Auditors and Continuing Care Liquid Reserve Schedules

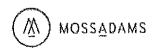
Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc.

December 31, 2021



Table of Contents

REPORT OF INDEPENDENT AUDITORS1	
CONTINUING CARE LIQUID RESERVE SCHEDULES	
Form 5-1 Long-Term Debt Incurred in Prior Fiscal Year5	
Form 5-2 Long-Term Debt Incurred During Fiscal Year6	
Form 5-3 Calculation of Long-Term Debt Reserve Amount7	
Form 5-4 Calculation of Net Operating Expenses8	
Form 5-5 Annual Reserve Certification9	
Note to Continuing Care Liquid Reserve Schedules10	
SUPPLEMENTARY SCHEDULES	
Supplementary Form 5-5 Reconciliation to Audit Report	



Report of Independent Auditors

The Members of the Audit Committee and the Board of Directors Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc.

Report on the Audit of the Financial Statements

Opinion :

We have audited the financial statements of Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc. (collectively referred to as the "Company"), which comprise the continuing care liquid reserve schedules, Form 5-1 through Form 5-5, as of and for the year ended December 31, 2021, and the related note to the continuing care liquid reserve schedules.

In our opinion, the accompanying financial statements present fairly, in all material respects, the continuing care reserves of the Company as of and for the year ended December 31, 2021, in conformity with the liquid reserve requirements of California Health and Safety Code Section 1792.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc., and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the liquid reserve requirements of California Health and Safety Code Section 1792, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, and design and perform audit procedures responsive to those risks. Such procedures
 include examining, on a test basis, evidence regarding the amounts and disclosures in the financial
 statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio
 Retirement Services, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal-control-related matters that we identified during the audit.

Basis of Accounting

We draw attention to the basis of accounting used to prepare the financial statements. The financial statements are prepared by the Company on the basis of the liquid reserve requirements of California Health and Safety Code Section 1792, which is a basis of accounting other than accounting principles generally accepted in the United States of America, to meet the requirements of California Health and Safety Code Section 1792. Our opinion is not modified with respect to this matter.

Other Matter

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying Supplementary Form 5-5, Reconciliation to Audit Report, presented as a supplementary schedule, is presented for the purpose of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements, and certain additional procedures, including comparing and reconciling such

information directly to the underlying accounting and other records used to prepare the financial statements, or to the financial statements themselves, and other additional procedures in accordance with the auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated in all material respects in relation to the financial statements taken as a whole.

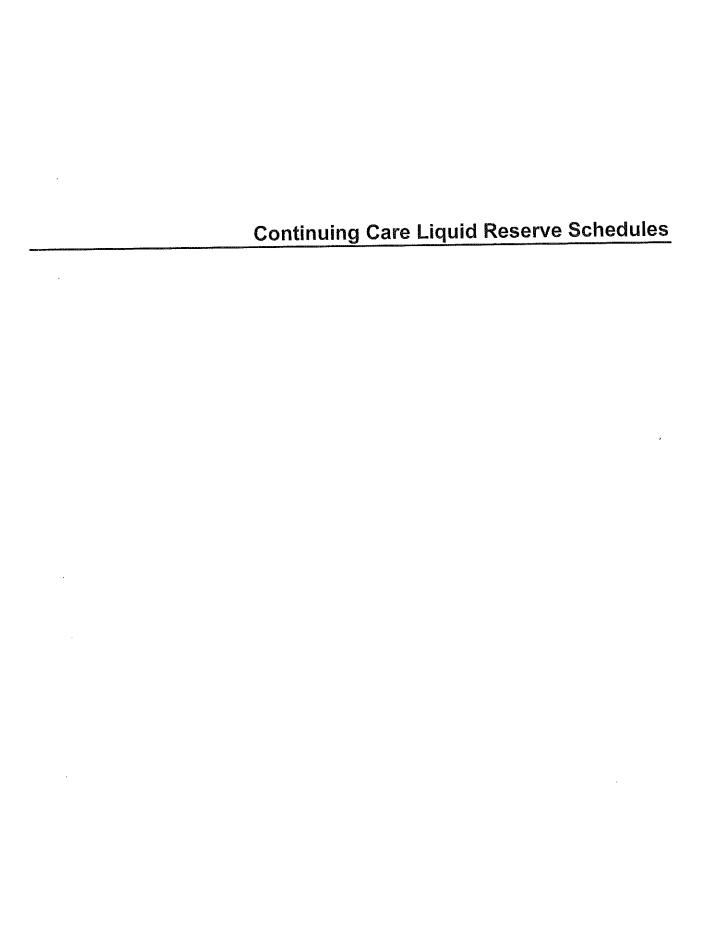
Restriction on Use

Our report is intended solely for the information and use of the Board of Directors and management of the Company, and the California Department of Social Services, and is not intended to be, and should not be, used by anyone other than these specified parties.

San Francisco, California

Moss adams LLP

April 28, 2022



Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc. Form 5-1 Long-Term Debt Incurred in Prior Fiscal Year December 31, 2021

FORM 5-1 LONG-TERM DEBT INCURRED IN PRIOR FISCAL YEAR (Including Balloon Debt)

_				ī		<u></u>	0	To	20	80	T	\$0	\$0	\$0		<u>-</u>	
		(e)	Total Paid (columns (b) + (c) + (d))	\$104.507	00,1-4-	0\$	0\$		₩.	9		₩.	\$	4		\$124,507	
	(p)	Credit Enhancement	Premiums Paid	1	O.S.	0\$	O #	2								\$0	
	(0)		Interest Paid	During Fiscal Year	\$124,507	O#	O e									\$124,507	
	-1	(a)	Principal Paid	During Fiscal Year	08	→ €	O.C.	₩	?							0\$	
		(a)		Date Incurred	077 7707	12/11/18	5/4/2020	0000	5/1/2020							TOTA!	
			Long-Term	Debt Obligation	Dept Opligation	•	2		ෆ	7		5	9	7	8		

(Transfer this amount to Form 5-3, Line 1)

NOTE: For column (b), do not include voluntary payments made to pay down principal.

PROVIDER: Rancho San Antonio, RHC & RSI

Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc. Form 5-2

Long-Term Debt Incurred During Fiscal Year December 31, 2021

FORM 5-2 LONG-TERM DEBT INCURRED DURING FISCAL YEAR (Including Balloon Debt)

		Suppositi			
	(6)	(h)	•	(p)	(e)
	(0)	2)	(2)	Number of	Reserve Requirement
Long-Term		Total Interest Paid	Amount of Most Recent	Payments over	(see instruction 5)
	Date Incurred	During Fiscal Year	Payment on the Debt	next 12 months	
					Op.
					0\$
					08
					0 6
					O#
					C\$
					∩ #
					90
	!				08
					1
	TOTAL:	0\$	0\$	0	0\$

(Transfer this amount to Form 5-3, Line 2)

NOTE: For column (b), do not include voluntary payments made to pay down principal.

PROVIDER: Rancho San Antonio, RHC & RSI

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Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc. Form 5-3

Calculation of Long-Term Debt Reserve Amount December 31, 2021

FORM 5-3 CALCULATION OF LONG-TERM DEBT RESERVE AMOUNT

Line	CALCULATION OF LONG-1ERM DEBT RESERVE AMOUNT	TOTAL
	Total from Form 5-1 bottom of Column (e)	\$124,507
	Total from Form 5-2 bottom of Column (e)	\$0
	Facility leasehold or rental payment paid by provider during fiscal year (including related payments such as lease insurance)	0\$
	TOTAL AMOUNT REQUIRED FOR LONG-TERM DEBT RESERVE:	\$124,507

PROVIDER: Rancho San Antonio, RHC & RSI

Form 5-4 Rancho San Antonio Retirement Services, Inc. Rancho San Antonio Retirement Housing Corporation and

Calculation of Net Operating Expenses December 31, 2021

		FORM 5-4 CALCULATION OF NET OPERATING EXPENSES	Amounts	TOTAL
1		Total operating expenses from financial statements		\$41,181,635
7		Deductions:		
	က်	a. Interest paid on long-term debt (see instructions)	\$124,507	
	Ġ.	Credit enhancement premiums paid for long-term debt (see instructions)	\$0	
	ರ	c. Depreciation	\$5,959,343	
	φ̈	d. Amortization	\$0	
	कं	Revenues received during the fiscal year for services to persons who did not have a continuing care contract	\$2,449,818	
	<u>ب</u>	Extraordinary expenses approved by the Department	0\$	
ო		Total Deductions	The second secon	\$8,533,668
4		Net Operating Expenses	And the second s	\$32,647,967

Rancho San Antonio, RHC & RSI COMMUNITY: PROVIDER:

Rancho San Antonio, dba, The Forum at Rancho San Antonio

Multiply Line 5 by 75 and enter the result. This is the provider's operating expense reserve amount.

Divide Line 4 by 365 and enter the result.

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\$89,446

\$6,708,450

Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc.

Form 5-5

Annual Reserve Certification

		Rancho San Antonio, RHC & RSI	rovider Name:
		December 31, 2021	
e requirements.	ements as of, and for e in compliance with those rec	lebt service reserve and operating expense reserve requested to the service reserve and operating expense reserve requestions are served and operating expense reserved and operating expense re	Ve have reviewed our o
	for the fiscal year	rements, computed using the audited financial statement	Dur liquid reserve requi are as follows:
507	Amount \$124,507	Debt Service Reserve Amount	(1)
450	\$6,708,450	Operating Expense Reserve Amount	[2]
957	\$6,832,957	Total Liquid Reserve Amount:	[3]
end of quarter) Operating Reserve	(market value at end o ot Service Reserve	ient to fulfill the above requirements are held as follows: Qualifying Asset Description	Qualifying assets suffici
\$19,516,129	\$124,507	Cash and Cash Equivalents	[4]
\$11,512,696	\$0	Investment Securities	[5]
\$0	\$0	Equity Securities	[6]
\$0	\$0	Unused/Available Lines of Credit	[7]
\$0	\$0	Unused/Available Letters of Credit	[8]
(not applicable)	\$0	Debt Service Reserve	[9]
\$19,987,99	\$0	Other: Board Designated Investments	[10]
		(describe qualifying asset)	
12] \$51,016,810	\$124,507 [12]	Listed for Reserve Obligation: [11]	
14] \$6,708,45	\$124,507 [14]	Reserve Obligation Amount: [13]	
	\$0 [16]	Surplus/(Deficiency): [15]	•
ale: 4/28/12	Date:	1	Signature:

Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc. Note to Continuing Care Liquid Reserve Schedules

NOTE 1 – BASIS OF ACCOUNTING

The accompanying continuing care liquid reserve schedules have been prepared in accordance with the provisions of the Health and Safety Code Section 1792, administered by the State of California Department of Social Services and are not intended to be a complete presentation of Rancho San Antonio Retirement Housing Corporation ("RHC") and Rancho San Antonio Retirement Services, Inc. ("RSI"), assets, liabilities, revenues, and expenses.

Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc.

Supplementary Form 5-5 Reconciliation to Audit Report December 31, 2021

Description of Reserves under SB 1212 – Cash and Cash Equivalents

Cash and Cash Equivalents As of 12/31/2021

-	 Total
Cash and cash equivalents	\$ 19,640,636
TOTAL CASH AND CASH EQUIVALENTS	\$ 19,640,636
TOTAL CASH AND CASH EQUIVALENTS FOR DEBT SERVICE RESERVE	\$ 124,507
TOTAL CASH AND CASH EQUIVALENTS FOR OPERATING RESERVE	 19,516,129
TOTAL CASH AND CASH EQUIVALENTS	\$ 19,640,636

Provider Name: Rancho San Antonio Retirement Housing Corporation and Rancho San Antonio Retirement Services, Inc.

Fiscal Year Ended: 12/31/2021

Mean number of all residents

Per Capita Cost of Operations

(Form 1-1 line #10)

DSS - Reserve Report - Supplementary part of Form 5-5

Description of Reserves under SB 1212

\$19,640,636 Cash and Cash Equivalents \$19,640,636 TOTAL CASH AND CASH EQUIVALENTS TOTAL CASH AND CASH EQUIVALENTS \$124,507 FOR DEBT SERVICE RESERVE TOTAL CASH AND CASH EQUIVALENTS \$19,516,129 FOR OPERATING RESERVE \$19,640,636 TOTAL CASH AND CASH EQUIVALENTS Per Capita Cost of Operations \$41,181,635 **Operating Expenses** (Form 5-4 line #1)

483

\$85,262

⁽a) See Note 2 in consolidated financial statements for description of unexpended escrow transaction and exit fees for Healthcare Center purposes.

Continuing Care Retirement Community Disclosure Statement

Date Prepared: <u>4/28/2022</u>

			ral Intormation		
			HC) & Retirement Services, Inc. (RSI) db		
ADDRESS: 23500 Cristo Rey			FACILITY ORFOLTS	PHONE: 650-944 OR: Managed by Life	
PROVIDER NAME: RSA, RHC	C & RSI		RELIGIOUS AFFILIATIO		Care Services
RELATED FACILITIES:	T CINI	NE CALUETI	KELIGIOUS AFFILIATIO		PPING CTR: 1.5
YEAR # 0	F SING	ok CTOBY	T ATUED.	MILES TO SHOP	HOSPITAL: <5
UPENED: 1991 ACK	E2: 02 210	* * * * * * * * * * * * * * * * * * *	□ OTHER:	MILES IO	* * * * * * * * * * * *
NUMBER OF UNITS:	RESIDENTI		HEALTH CAI		
	PARTMENTS — STUDIO		ASSISTED LIVING: 58		•
	PARTMENTS — 1 BDRN		SKILLED NURSING: 48		,
A	PARTMENTS — 2 BDRN	124	SPECIAL CARE:		•
•	COTTAGES/HOUSES	83	DESCRIPTION: >		
RLU OCCUPA	NCY (%) AT YEAR END): 93%	>		
			* * * * * * * * * * * * * * * * * * *	. * * * * * * * * *	* * * * * * * * * * *
TYPE OF OWNERSHIP:	☑ NOT-FOR-PROFIT	☐ FOR- PRO	FIT ACCREDITED?: □ YES □ NO	ВҮ:	-
CODE OF CONTRACT.	☑ CONTINUING CAI)E []	LIFE CARE 🗆 ENTRANCE FEE	· 🗷 FEE FO	R SERVICE
FORM OF CONTRACT: (Check all that apply)	☐ ASSIGNMENT OF		EQUITY	☐ RENTA	
,					
REFUND PROVISIONS: (Ch	heck all that apply)	□90% □75%	□50% □ FULLY AMORTIZED ☑ 0	THER: Equity RCFE	
			LONG-TERM CARE		IRED? 🗆 YES 📵 NO
RANGE OF ENTRANCE FEI					
HEALTH CARE BENEFITS I	INCLUDED IN CON	TRACT: 90 ten	nporary care days, and discounted mem	bership fee	
ENTRY REQUIREMENTS:	MIN. AGE: 60	PRIOR PROFESSI	ON:O	THER: Application	
RESIDENT REPRESENTATI	IVE(S) TO, AND RE	SIDENT MEMBEI	R(S) ON, THE BOARD (briefly describe provide Per RHC Byte	er's compliance and residents' laws, Board Directors are el	rele): > lected by the resident membe
			committee). Per RSI Bylaws, RHC is the sole member a		
* * * * * * * * * * * * * *	* * * * * * * * *	* * * * * * * *	* * * * * * * * * * * * * * * * * * * *	+ + + + + + + * *	* * * * * * * * * * *
			ERVICES AND AMENITIES		;
COMMON AREA AMENI	TIES AVAILABLE	FEE FOR SERVICE	SERVICES AVAILABLE	<u>INCLUDED IN FEE</u>	<u>FOR EXTRA CHARGE</u>
BEAUTY/BARBER SHOP			HOUSEKEEPING (4 TIMES/MONTH)	$ oxedsymbol{ olimits} $	
BILLIARD ROOM	✓		MEALS (<u>1</u> /DAY)	☑ ·	
BOWLING GREEN	V		SPECIAL DIETS AVAILABLE	\square	☑.
CARD ROOMS	 ✓		OA HOUR THEROCENCY RECRONES	F71	
CHAPEL			24-HOUR EMERGENCY RESPONSE		
COFFEE SHOP			ACTIVITIES PROGRAM ALL UTILITIES EXCEPT PHONE		
CRAFT ROOMS	₹		APARTMENT MAINTENANCE	✓	
EXERCISE ROOM GOLF COURSE ACCESS	✓	님	CABLE TV		
LIBRARY	<u>□</u>	Ħ	LINENS FURNISHED		
PUTTING GREEN			LINENS LAUNDERED		
SHUFFLEBOARD	 ✓		MEDICATION MANAGEMENT		V
SPA	Z		NURSING/WELLNESS CLINIC	\square	
SWIMMING POOL-INDOOR			PERSONAL HOME CARE		
SWIMMING POOL-OUTDOOR	✓		TRANSPORTATION-PERSONAL		
TENNIS COURT			TRANSPORTATION-PREARRANGED		
WORKSHOP	✓		OTHER High Speed Internet	Ø	Ø
OTHER	П				

All providers are required by Health and Safety Code section 1789.1 to provide this report to prospective residents before executing a deposit agreement or continuing care contract, or receiving any payment. Many communities are part of multi-facility operations which may influence financial reporting. Consumers are encouraged to ask questions of the continuing care retirement community that they are considering and to seek advice from professional advisors.

650-944-0100 650-944-0200
650-944-0200
PHONE (with area code)
650-944-0100
650-944-0200
PHONE (with area code)
PHONE (with area code)

		201	18		2019	202	<u> </u>	2021
INCOME FROM ONGOING OPERATING INCOME	G OPERATIONS							
(Excluding amortization of e	ntrance fee income)	\$35,611,97	7	\$38,612	2,143	\$37,640,187	\$41	,226,907
LESS OPERATING EXPEN	SES							
(Excluding depreciation, am	ortization, and interest	-\$31,647,50	19	-\$32,62	4,294	-\$34,038,730) -\$3	5,222,292
NET INCOME FROM OPE	RATIONS	\$3,964,468	- William I Marina Mari	\$5,987,	849	\$3,601,457	\$6,	004,615
LESS INTEREST EXPENSE		-\$248,205		\$10,664	ļ	-\$23,950	\$3	6,670
PLUS CONTRIBUTIONS								
PLUS NON-OPERATING I	•	-\$1,351,899	3	\$1,498,	296	\$1,087,225	\$1,	545,776
NET INCOME (LOSS) BEF	•							
FEES, DEPRECIATION AN		\$2,347,526		\$7,496,	809	\$4,664,732	. \$7	513,721
NET CASH FLOW FROM I (Total Deposits Less Refund								
* * * * * * * * * * * *	****	* * * * * * *	* * * * * *	* * * *	* * * + * * *		: * * * * * * * *	* * * * * * *
DESCRIPTION OF SECUR								
LENDER	OUTSTA RALA	INDING INCE	INTEREST RATE		DATE OF DRIGINATION	DATI MATU		NORTIZATION PERIOD
PNG	\$6,498,533		1.18%		2/11/18	12/10/23	inte	rest only
* * * * * * * * * * * *	* * * * * * * * *	* * * * * * *	* * * * * *	* * * *	* * * * * *	* * * * * * * *	* * * * * * * * *	* * * * * * *
FINANCIAL RATIOS (see		rmulas) AC Medians						
		ercentile						
DEBT TO ASSET RATIO	(ор	tional)		2019		2020		2021
	<u>(op</u>		0.124	2019	0.16	60	0.04	2021
OPERATING RATIO			0.124 0.81	2019	0,88	60	0.89	2021
OPERATING RATIO DEBT SERVICE COVERA	GE RATIO		0.124 0.81 21.6	2019	0.88 0.0	3	0.89 49.7	2021
OPERATING RATIO	GE RATIO		0.124 0.81	2019	0,88	3	0.89	2021
OPERATING RATIO DEBT SERVICE COVERA DAYS CASH ON HAND R	GE RATIO	* * * * * * * * * * * * * * * * * * *	0.124 0.81 21.6 454	* * * *	0.88 0.0	3	0.89 49.7	* * * * * * * *
OPERATING RATIO DEBT SERVICE COVERA	GE RATIO RATIO SERVICE FEES (Aver	* * * * * * * * * * * * * * * * * * *	0.124 0.81 21.6 454 * * * * * * * *	* * * * age)	0.88 9.0 478	* * * * * * *	0.89 49.7 530	* * * * * * *
OPERATING RATIO DEBT SERVICE COVERA DAYS CASH ON HAND R * * * * * * * * * * * * * * * * * *	GE RATIO	* * * * * * * * * * * * * * * * * * *	0.124 0.81 21.6 454	* * * *	0.88 0.0	3	0.89 49.7	* * * * * * * * * * * * * * * * * * * *
OPERATING RATIO DEBT SERVICE COVERA DAYS CASH ON HAND R HISTORICAL MONTHLY	GE RATIO RATIO SERVICE FEES (Aver	* * * * * * * * * * * * * * * * * * *	0.124 0.81 21.6 454 * * * * * * * * * * * * * * * * * * *	* * * * * age) %	0.88 9.0 478 * * * * * * *	%	0.89 49.7 530 * * * * * * * * *	* * * * * * * *
OPERATING RATIO DEBT SERVICE COVERA DAYS CASH ON HAND R HISTORICAL MONTHLY STUDIO ONE BEDROOM	GE RATIO RATIO SERVICE FEES (Aver 2018	* * * * * * * * * * * * * * * * * * *	0.124 0.81 21.6 454 * * * * * * * * * * * * * * * * * * *	* * * * * age) % 5.3%	0.88 9.0 478 * * * * * * * * * * * * * * * * * * *	\$\\\ \tag{5.0\%}	0.89 49.7 530 * * * * * * * * * * * * * * * * * * *	* * * * * * * * % 5.0%
OPERATING RATIO DEBT SERVICE COVERA DAYS CASH ON HAND R HISTORICAL MONTHLY STUDIO ONE BEDROOM TWO BEDROOM	GE RATIO RATIO SERVICE FEES (Aver 2018 \$2,325 4 \$3,745 4	* * * * * * * * * * * * * * * * * * *	0.124 0.81 21.6 454 * * * * * * * * * * * * * * * * * * *	* * * * * * * * * * * * * * * * * * *	0.88 9.0 478 * * * * * * * 2020 \$2,570 \$4,140	5.0% 5.0%	0.89 49.7 530 * * * * * * * * * * * * * * * * * * *	* * * * * * * * % 5.0%
OPERATING RATIO DEBT SERVICE COVERA DAYS CASH ON HAND R HISTORICAL MONTHLY STUDIO ONE BEDROOM TWO BEDROOM COTTAGE/HOUSE	GE RATIO RATIO SERVICE FEES (Aver 2018 \$2,325 4 \$3,745 4 \$3,874	* * * * * * * * * * * * * * * * * * *	0.124 0.81 21.6 454 * * * * * * * * * * * * * * * * * * *	* * * * * * * * * * * * * * * * * * *	0.88 9.0 478 * * * * * * * 2020 \$2,570 \$4,140 \$4,283	5.0% 5.0%	0.89 49.7 530 * * * * * * * * 2021 \$2,699 \$4,347 \$4,497	* * * * * * * * * * * * * * * * * * *
OPERATING RATIO DEBT SERVICE COVERA DAYS CASH ON HAND R HISTORICAL MONTHLY STUDIO ONE BEDROOM TWO BEDROOM	GE RATIO RATIO SERVICE FEES (Aver 2018 \$2,325 4 \$3,745 4 \$4,319 3	* * * * * * * * * * * * * * * * * * *	0.124 0.81 21.6 454 * * * * * * * * * * * * * * * * * * *	* * * * * * * * * * * * * * * * * * *	0.88 9.0 478 * * * * * * * 2020 \$2,570 \$4,140	5.0% 5.0%	0.89 49.7 530 * * * * * * * * * * * * * * * * * * *	* * * * * * * * % 5.0%

COMMENTS FROM PROVIDER: > HC Fee: 2018 = \$675 (4.7%); 2019 = \$699 (3.6%); 2020 = \$734 (5.0%); 2021 = \$771 (5.0%)

> Rates for 3 of 10 specific IL units are listed above. See attached fee schedule for each rate.

> Cash flow above excludes non-cash Unrealized Loss on Interest Rate SWAP; DSCR; interest-only and significant principal has been paid down.

FINANCIAL RATIO FORMULAS

LONG-TERM DEBT TO TOTAL ASSETS RATIO

Long-Term Debt, less Current Portion
Total Assets

OPERATING RATIO

Total Operating Expenses

- Depreciation Expense
- Amortization Expense

Total Operating Revenues — Amortization of Deferred Revenue

DEBT SERVICE COVERAGE RATIO

Total Excess of Revenues over Expenses
+ Interest, Depreciation, and Amortization Expenses
Amortization of Deferred Revenue + Net Proceeds from Entrance Fees
Annual Debt Service

DAYS CASH ON HAND RATIO

Unrestricted Current Cash & Investments
+ Unrestricted Non-Current Cash & Investments

(Operating Expenses —Depreciation —Amortization)/365

NOTE: These formulas are also used by the Continuing Care Accreditation Commission. For each formula, that organization also publishes annual median figures for certain continuing care retirement communities.

FORM 7-1 REPORT ON CCRC MONTHLY SERVICE FEES

		·	RESIDENTIAL LIVING	ASSISTED LIVING	NURSING_
[1]	beg	nthly Service Fees at inning of reporting period: licate range, if applicable)	\$2699-\$7139 plus \$771 HC Fee	\$4715 plus \$771 HC Fee	\$6768 plus \$771 HC Fee
[2]	in for	icate percentage of increase ees imposed during reporting tod: licate range, if applicable)	5.0% and 5.0% HC Fee	2.4% and 5.0% HC Fee	3.2% and 5.0% HC Fee
		l Check here if monthly serv reporting period. (If you ch form and specify the names	necked this box, please	e skip down to the	eased during the bottom of this
[3]	Indio (If n	cate the date the fee increase was imple	vas implemented:	_Jan 1, 2021 lates for each incre	ase.)
[4]	Che	ck each of the appropriate box	es:		
	☑ aı	Each fee increase is based on and economic indicators.	the provider's project	ted costs, prior year	r per capita costs.
	\square	All affected residents were gi prior to its implementation. Method of Notice:Mee	Date of Notice: _Oct	this fee increase at 30, 2020	least 30 days
٠	\square	At least 30 days prior to the irepresentative of the provide attend. Date of Meeting :	r convened a meeting	rvice fees, the design that all residents w	gnated vere invited to
	V	At the meeting with residents increase, the basis for determ calculating the increase.	s, the provider discuss nining the amount of t	ed and explained the increase, and the	ne reasons for the e data used for
	\square	The provider provided reside held to discuss the fee increase	ents with at least 14 danses. Date of Notice :	nys advance notice Sep 10 2020	of each meeting
	Ø	The governing body of the prosted the notice of, and the community at least 14 days Location of Posting:Ma	agenda for, the meeti prior to the meeting.	ng in a conspicuou Date of Posting:	s place in the
[5]	On incl	an attached page, provide a coluding the amount of the increa	oncise explanation for ase.	the increase in mor	nthly service fees

PROVIDER:_Rancho San Antonio, RHC & RSI COMMUNITY:_Rancho San Antonio, RHC & RSI

Form 7-1 Attachment Monthly Care Fee Increase

[Note: The provider must include a narrative with this attachment to explain how they complied with the Health and Safety Code. Below is an example how the monthly care fee increase was determined in conjunction with the narrative using projected costs. The attachment does not address "Per Capita Costs" but could partly incorporate elements of "Economic Indicators" into the function of projecting future costs.]

FORM 7-1 MONTHLY CARE FEE INCREASE (MCFI) ANNUAL REPORTING FISCAL YEAR (F/Y) 2021

Dollar Amounts in Thousands

		2019	2020	2021
	LITE TISCALIFATS			
τ-	E/Y 2019 Operating Expenses < 1 >	-\$37,119		
1			-\$38,662	
2	F/Y 2020 Operating Expenses < z > (Adjustments if arry, Explained Below)			
c	Designate of Operations < 2 > (Adjustments < 3 > Explained Below)			-\$42,227
?				
_	Erv 2021 Anticipated MCF Revenue < 2 > Based on Current and Projected Occupancy and Other without a MCFI			\$35,819
+				
u	Deviated EV 2021 (Net) Operation Results < 2 > without a MCF! (Line 3 plus 4)			-\$6,408
0				100
G	Deviated EV 2021 Anticipated Reventle Based on Current and Projected Occupancy and Other with MCFI 3.6%			\$37,051
0				1
1	Cross Total Deviated EV 2021 Nat Operating Activity After 3.3% MCFI (Lines 3 plus 6)			-\$5,166
,	Gland John Mandhill 2021 110 Condenses			3.5%
			1. 情点 1. 精精性	

Narrative

FY20: Sufficient Fee increases were needed to support the competitive labor market.

FY21: Sufficient Fee increases were needed to ensure continuity during the Pandemic. Lower Occupancy pressure as well as hyper competitive labor market were drivers.

Enter the total operating expenses from the independent audit of the Statement of Operations Internal Accounting and Budget Records does not include entrance fees "Adjustments" can include but not limited to reserves "Other" can include but not limited to Contributions and Ancillary

< 2 >

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ATTACHMENT TO FORM 7-1 REPORT ON CCRC MONTHLY SERVCE FEES EXPLANATION FOR INCREASE IN MONTHLY SERVICE FEES THE FORUM AT RANCHO SAN ANTONIO

The goal of The Forum's annual budgeting and rate setting process is to establish an operational and financial plan that meets the current needs of the residents by delivering upon our contractual obligations to the membership, that meets resident satisfaction survey metrics, and that maintains or strengthens the balance sheet.

Monthly Independent Living Occupancy Fees were increased 5.0% while Monthly Healthcare Occupancy Fees were increased between 2.4% - 3.2%. Miscellaneous Ancillaries were relatively flat. 2021 was planned to be a cautious year, as the effects of Covid-19 were still being contemplated. The uncertainties of the pandemic on occupancy and census as well as staffing were real and present. Ensuring staffing continuity and salary competitiveness was critical. The financial plan and corresponding fee schedules were tuned to support this priority.

The resulting Net Operating Income allows the Community to support the competitive labor pool while ensuring sufficient resources to provide the services and experiences committed to the residents, allowing continued investment in capital growth and improvements.

KEY INDICATORS REPORT: Rancho San Antonio, RHC & RSI

Date Prepared: 4/28/22

Executive Director Signature

Please attach an explanatory memo that summorizes sionificant trends or variances in						Projected		Projected	cted		Preferred
the key operational indicators.	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Trend Indicator
OPERATIONAL STATISTICS 1. Average Annual Occupancy by Site (%)	%20.96	96.48%	96.20%	90.40%	90.47%	96.44%	97.33%	96.69%	96.69%	%69.96	N/A
MARGIN (PROFITABILITY) INDICATORS 2. Net Operating Margin (%)	14.48%	11.13%	15.51%	9.57%	14.56%	1.40%	3.11%	5.89%	9.59%	%66.6	«
3. Net Operating Margin - Adjusted (%)	14.48%	11.13%	15.51%	9.57%	14.56%	1.40%	3.11%	5.89%	9.59%	%66.6	→
LIQUIDITY INDICATORS 4. Unrestricted Cash and Investments (\$000)	\$41,498	\$41,930	\$40,537	\$44,614	\$51,141	\$48,161	\$46,049	\$44,569	\$46,064	\$47,775	(
5. Days Cash on Hand (Unrestricted)	508	484	454	478	530	479	437	389	370	369	(
CAPITAL STRUCTURE INDICATORS 6. Deferred Revenue from Entrance Fees (\$000)	0\$	0 \$	0\$	0 \$	\$0	Ç	\$0	\$0	\$0	\$0	N/A
7. Net Annual E/F proceeds (\$000)	O\$	0\$	\$0	\$0	\$0	Q \$	O\$	\$0	0\$	0\$	N/A
8. Unrestricted Net Assets (\$000)	\$87,402	\$85,320	\$88,322	\$103,552	\$142,300	\$145,146	\$146,597	\$148,063	\$149,544	\$151,040	N/A
9. Annual Capital Asset Expenditure (\$000)	\$2,992	\$3,031	\$5,400	\$2,326	\$1,816	\$6,518	\$3,958	\$4,059	\$3,330	\$3,622	N/A
10. Annual Debt Service Coverage Revenue Basis (x)	4.95	-0.15	9.86	9.00	49.70	4.0	0.72	1.09	2.01	2.19	(
11. Annual Debt Service Coverage (x)	10.78	12.61	21.63	9.00	49.70	0.41	0.72	1.09	2.01	2.19	G
12. Annual Debt Service/Revenue (%)	14.95%	16.82%	38.06%	0.00%	0.00%	0.00%	4.34%	5.39%	4.77%	4.55%	→
13. Average Annual Effective Interest Rate (%)	7.12%	7.12%	1.96%	1.59%	1.92%	3.34%	4.38%	4.56%	4.53%	4.53%	→
14. Unrestricted Cash & Investments/ Long-Term Debt (%)	750.43%	838.61%	260.94%	177.53%	786.97%	126.74%	121.36%	119.55%	125.94%	133.29%	ljes
15. Average Age of Facility (years)	21.89	20.97	21.54	21.89	17.89	16.23	15.76	16.45	17.13	17.79	→

Key Indicators Report

2021 Narrative

Beginning December 2018, The Forum began a multi-year Construction project – the Master Plan. The scope of the investment is:

- Build 23 new Independent Living Villas
- Build a 26 resident capacity state of the art Memory Care building ,
- Build a 28 resident capacity new Skilled Nursing building
- Renovate the current Skilled Nursing building
- Renovate the Independent Living Dining Room

Resident Proceeds from the 23 new Villas were used to pay down a large portion of the construction loan. After the Master Plan investment is complete, we anticipate a \$38M long-term loan balance.

Net Operating Margin will decline during construction as capacity will be temporarily reduced to renovate the current Skilled Nursing building. Once all construction completes and occupancy and census stabilize, margins will grow to pre-construction levels.

Days Cash On Hand metrics will decline during construction, as Revenue will lag expenses initially, but will eventually turn around and become accretive to operations. The Forum is currently in an Interest-Only capitalized loan. Once construction ends and loan payments commence, DCOH will decline until full census and occupancy is established, and when planned roofing and elevator renovations are completed.

Average Annual Effective Interest Rate is growing over time. The current 5-year construction loan (2018-2023) is based on market rates. Current Rates are extremely favorable, given the Covid-19 response by The Fed. As of December 2021, an interest rate SWAP commended, based on a December 2018 Agreement. Rates were fixed at 4.64%. Once the construction period ends, the Forum will convert to a long-term arrangement.

Average Age of Facility trends upwards during Master Plan construction. Once the buildings and renovations are complete, the average age will begin to taper downward, and Capital Spending and Depreciation will begin to normalize.

Addendum to Annual Report

2021 Checklist

- ✓ Disclosure required by Health & Safety Code Section 1790(a)(2) and (3) regarding fixed assets and reserves
- ✓ Fees
- ✓ Budgeted Cash Reserves
- ✓ Budget

The Forum at Rancho San Antonio Assessment and Reserve Funding Disclosure Summary Reserve Study - Fiscal Year Ending 2019 For Budget Year Beginning 2021

(1) The regular assessment per ownership interest is \$609.16 per month.

Note: If assessments vary by the size or type of ownership interest, the assessment applicable to this ownership interest may be found on page N/A of the attached summary.

(2) Additional regular or special assessments that have already been scheduled to be imposed or charged, regardless of the purpose, if they have been approved by the board and/or members:

Date assessment will be due:	Amount per ownership interest per month or year (If assessments are variable, see note immediately below):	Purpose of the assessment:
	N/A	
	Total: N/A	

Note: If assessments vary by the size or type of ownership interest, the assessment applicable to this ownership interest may be found on page $\underline{N/A}$ of the attached report.

(3) Based upon the most recent reserve study and other information available to the
board of directors, will currently projected reserve account balances be sufficient at the
end of each year to meet the association's obligation for repair and/or replacement of
major components during the next 30 years?

Yes X No ___

(4) If the answer to (3) is no, what additional assessments or other contributions to reserves would be necessary to ensure that sufficient reserve funds will be available each year during the next 30 years that have not yet been approved by the board or the members?

Approximate date assessment will be due:	Amount per ownership interest per month or year:
10(-2)	Total: N/A

- (5) All major components are included in the reserve study and are included in its calculations.
- (6) Based on the method of calculation in paragraph (4) of subdivision (b) of Section 5570, the estimated amount required in the reserve fund at the end of the current fiscal year is \$15,918,000, based in whole or in part on the last reserve study or update prepared by zumBrunnen, Inc as of May 2019. The projected reserve fund cash balance at the end of the current fiscal year is \$5,816,444, resulting in reserves being 37 percent funded in December 2021.

If an alternate, but generally accepted, method of calculation is also used, the required reserve amount is <u>\$N/A</u>.

(7) Based on the method of calculation in paragraph (4) of subdivision (b) of Section 5570 of the Civil Code, the estimated amount required in the reserve fund at the end of each of the next five budget years is <u>\$See Below</u>.

Year	2021	2022	2023	2024	2025
Estimated Amount Req'd In Fund	\$15,918,000	\$14,128,000	\$15,394,000	\$16,497,000	\$17,657,000
Proj. Reserve Balance (Approved)	\$5,816,444	\$3,633,592	\$3,836,928	\$4,403,742	\$5,400,605
Percent Funded	37%	26%	25%	27%	31%

Note: The financial representations set forth in this summary are based on the best estimates of the preparer at that time. The estimates are subject to change. At the time this summary was prepared, the assumed long-term before-tax interest rate earned on reserve funds was $\underline{2.25\%}$ percent per year (2% + 0.25% current Discount Rate), and the assumed long-term inflation rate to be applied to major component repair and replacement costs was $\underline{2.5\%}$ percent per year.

- (b) For the purposes of preparing a summary pursuant to this section:
 - (1) "Estimated remaining useful life" means the time reasonably calculated to remain before a major component will require replacement.
 - (2) "Major component" has the meaning used in Section 55530. Components with an estimated remaining useful life of more than 30 years may be included in a study as a capital asset or disregarded from the reserve calculation, so long as the decision is revealed in the reserve study report and reported in the Assessment and Reserve Funding Disclosure Summary.

- (3) The form set out in subdivision (a) shall accompany each annual budget report or summary thereof that is delivered pursuant to <u>Section 5300</u>. The form may be supplemented or modified to clarify the information delivered, so long as the minimum information set out in subdivision (a) is provided.
- (4) For the purpose of the report and summary, the amount of reserves needed to be accumulated for a component at a given time shall be computed as the current cost of replacement or repair multiplied by the number of years the component has been in service divided by the useful life of the component. This shall not be construed to require the board to fund reserves in accordance with this calculation.

Appendix D The Forum At Rancho San Antonio Current Year & Five Year Historic Schedule of Monthly Fees

Init Style	Init Style	%increase	2020	%Increase	2019	%Increase	2018	2018 %Increase	2017	%increase	2016 %in
Δ.	\$2,699	5.00%	\$2.570	2.00%	\$2,448	5.29%	\$2,325	4.54%	\$2,224	5.70%	\$2,104
ΑN	82 999	5 00%	\$2.856	2.00%	\$2,720	5.30%	\$2,583	4.53%	\$2,471	2.69%	\$2,338
n j	\$3.448	5 00%	\$3.283	2.00%	\$3,127	5.29%	\$2,970	4.50%	\$2,842	5.73%	\$2,688
	\$3.897	5.00%	\$3,712	5.00%	\$3,535	5.27%	\$3,358	4.51%	\$3,213	5.73%	\$3,039
	\$4 197	5.00%	\$3.997	5.00%	\$3.807	5.28%	\$3,616	4.51%	\$3,460	5.71%	\$3,273
JШ	\$4.347	5.00%	\$4.140	5.00%	\$3.943	5.29%	\$3,745	4.52%	\$3,583	5.72%	\$3,389
3 4	\$4.497	5.00%	\$4 283	5.00%	\$4.079	5.29%	\$3.874	4.50%	\$3,707	5.73%	\$3,506
- ("	\$4 497	5 00%	\$4 283	5.00%	\$4,079	5.29%	\$3,874	4.50%	\$3,707	5.73%	\$3,506
>	\$4 497	5.00%	\$4.283	2.00%	\$4,079	5.29%	\$3,874	4.50%	\$3,707	5.73%	\$3,506
CS/	\$5,697	2.00%	\$5,425	5.00%	\$5,167	5.30%	\$4,907	4.52%	\$4,695	5.72%	\$4,441
VM1	\$5.997	2.00%	\$5,711	0.00%	\$5,711						
VM2	\$6,188	5.00%	\$5,893	0.00%	\$5,893						
VM3	\$6,425	5.00%	\$6,119	%00.0	\$6,119						
VM4	\$6.568	5.00%	\$6,255	0.00%	\$6,255						
VMS	\$6,853	5.00%	\$6,527	%00.0	\$6,527				-		
VM6	\$7,139	5.00%	\$6,799	0.00%	\$6,799					-	
OND Doreon	\$1.050	2 00%	\$1,000	2 00%	\$952	5.31%	\$904	4.51%	\$865	5.75%	\$818

5.20% 5.17% 5.16% 5.15% 5.15% 5.16% 5.16% 5.16% 1.57%

\$645

%00.0

\$645

4.65%

\$675

3.56%

8699

8.00%

\$734

5.00%

\$771

Health Care Fee Per Person

5.14%

Combined Summary	ımmary									٠		
Combined Fe	Combined Fee, by Unit Fee plus	1	HealthCare Fee									
4	\$3.470	5.00%	\$3,304	5.00%	\$3,147	4.90%	\$3,000	4.57%	\$2,869	4.37%	\$2,749	4.33%
AD	\$3,769	2.00%	\$3,590	5.00%	\$3,419	4.94%	\$3,258	4.56%	\$3,116	4.46%	\$2,983	4.37%
m	\$4.218	5.00%	\$4,017	5.00%	\$3,826	4.97%	\$3,645	4.53%	\$3,487	4.62%	\$3,333	4.45%
O	\$4,668	5.00%	\$4,446	5.00%	\$4,234	4.98%	\$4,033	4.54%	\$3,858	4.72%	\$3,684	4.54%
	\$4.968	2.00%	\$4,731	5.00%	\$4,506	5.01%	\$4,291	4.53%	\$4,105	4.77%	\$3,918	4.56%
	\$5.118	5.00%	\$4.874	5.00%	\$4,642	5.02%	\$4,420	4.54%	\$4,228	4.81%	\$4,034	4.56%
L	\$5.268	5.00%	\$5,017	5.00%	\$4,778	5.03%	\$4,549	4.53%	\$4,352	4.84%	\$4,151	4.59%
· ©	\$5.268	5.00%	\$5,017	2.00%	\$4,778	5.03%	\$4,549	4.53%	\$4,352	4.84%	\$4,151	4.59%
>	\$5.268	5.00%	\$5,017	2.00%	\$4,778	5.03%	\$4,549	4.53%	\$4,352	4.84%	\$4,151	4.59%
\$	\$6.467	5.00%	\$6,159	5.00%	\$5,866	. 5.09%	\$5,582	4.53%	\$5,340	4.99%	\$5,086	4.69%
VM1	\$6,767	9.00%	\$6,445	0.55%	\$6,410							
VM2	\$6,958	5.00%	\$6,627	0.53%	\$6,592		,			-		
VM3	\$7,196	5.00%	\$6,853	0.51%	\$6,818							
VM4	\$7,338	5.00%	\$6,989	0.50%	\$6,954							-010
VM5	\$7,624	5.00%	\$7,261	0.48%	\$7,226				-			
VM6	\$7,910	5.00%	\$7,533	0.47%	\$7,498	-		-	•	,		
2ND Person	\$1,820	5.00%	\$1,734	5,00%	159,18	4.56%	\$1,579	4.57%	\$1,510	3.21%	\$1,463	3.54%

Assisted Living: Non-Members Rates

THEFORUM

2021 Assisted Living

AT RANCHO SAN ANTONIO THE FORUM

2021 Memory Care Current Building (AL Wings) only.

	2021 Assist	ed Li	ving & M	emory Ca	2021 Assisted Living & Memory Care Rates For
F	The Forum at Rancho San Antonio (Non-Members)	San A	ntonio (h	lon-Memi	sers)
MODEL	A CARRY CONTRACT CONT	SOFT	SQ FT DAILY RATE		AVG MONTHLY RATE
4	A 4 Studio	358	\$ 310.00	perday	\$9,429
\ \ \	Studio (with Patio)	358	\$ 320.00	per day	\$9,733
	Studio	388	\$ 330.00	perday	\$10,038
4	A 4 Studio	391	\$ 330.00	perday	\$10,038
B.1	Single Studio / Double	435	\$ 355.00	perday	\$10,798
	Studio (without Kitchen)				
8.2	Single Studio / Double	435	\$ 355.00	perday	\$10,798
	Studio (with Kitchen)				The state of the s
2.1	C.1 One Bed Room	520	\$ 440.00	perday	\$13,383
2.2	One Bed Room (with Patio)	520	\$ 450.00	perday	\$13,688
0		780	780 \$ 520.00	perday	\$15,817
)	Additional Charges to add to Room Charge	to add	to Room C	harge	

*Second Person Fee (varies	108.50	perday	\$3,300
upon unit size)			
Community Service Fee	Equal to	One Months	Equal to One Months Rental Fee

"Second Person Fee is shown above based on A.1 model unit. Other unit prices vary based on 35% of Daily

Other Applicable Fees: Dementia Fee Level 1 Dementia Fee Level 2 Memory Care Day Progran
Vopl tia F Ca

Avg Monthly Rate	\$1,795	\$2,433	\$1,977
Daily Rate	\$59.00	\$80.00	\$65.00

Avg Montniy Rate	\$1,795	\$2,433	\$1,977
Daily Rate	\$59.00	\$80.00	\$65.00

2021 Assisted Living & Memory Care (Current Building/AL Wings Only) Rates For

THE FORUM
The Forum at Rancho San Antonio (Members) -- page 1 of 2

(d) (e)=(b)+(d (f) (g)=(e)+(f) AT PANCHO SAN ANTONIO

(d) (e)=(b)+(d (f) (g)=(e)+(f) AT PANCHO SAN ANTONIO

			Charles College National CANADA Services of			CANADA CONTRACTOR CONT			
			Ç			Private			
#				Occupancy	Private Room	Кост		Health Care	
Ž.			Rase Fee:	Base Fee:	Differential:	Differential:	Average	T	Total Average
Room s	Avail Doom Style	Sa Ft	Daily	Monthly	Daily	Monthly	Monthly Rate	Monthly	Fee: Monthly
-	シュー・シュー・シュー・シュー・シュー・シュー・シュー・ショー・ショー・ショー・ショー・ショー・ショー・ショー・ショー・ショー・ショ	358	\$155.00	\$4,714.58	\$0.00	\$0.00	\$4,714.58	\$771.00	\$5,486
╀	7	358	\$155.00	\$4,714,58	\$10.00	\$304.17	\$5,018.75	\$771.00	\$5,790
A-2	Т	388	\$155.00	\$4.714.58	waived	\$0.00	\$4,714.58	\$771.00	\$5,486
1	Τ	391	\$155.00	\$4,714.58	waived	\$0.00	\$4,714.58	\$771.00	\$5,486
+	T	L	\$155.00	\$4,714.58	\$45,00	\$1,368.75	\$6,083.33	\$771.00	\$6,854
\downarrow	T		\$155.00	\$4,714.58	\$45.00	\$1,368.75	\$6,083,33	\$771.00	\$6,854
-	Single Studio / Double Studio (with	520	\$155.00	\$4 714.58	\$130.00	\$3,954.17	\$8,668.75	\$771.00	\$9,440
+	T	520	815500	\$4 714 58	\$140.00	\$4,258.33	\$8,972.92	\$771.00	\$9,744
7 7 7	One Bed Room (with Patio)	780	\$155.00	\$4,714,58	\$210.00	\$6,387.50	\$11,102.08	\$771,00	\$11,873
?						F			
ond Me	Second Member (2nd Member Rate is applicable for Member	ers who sign	ed a Continuii (a)	ng (a)	e for Members who signed a Continuing Care Contract Part A and B (a) (b) (c)	(P)	p)+(q)=(e)	£)	(g)=(e)+(f)
7			<u>។</u>	Member		Private			
# (Orcingancy		Private Room	Room		Health Care	
Room	Ec		Base Fee:			Differential:		Fee:	Total Average
	Avail Room Style	Sq Ft	Daily	Monthly	Daily	Monthly	Monthly Rate	Monthly	Fee: Monthly
\vdash	A City	358	\$77.50	\$2,357.29	\$0.00	\$0.00	\$2,357.29	\$771.00	\$3,128
+	Т	358	\$77.50	\$2,357.29	\$10.00	\$304.17	\$2,661.46	\$771.00	\$3,432
-		388	\$77.50	\$2,357.29	waived	\$0.00	\$2,357.29	\$771.00	\$3,128
L	T	391	\$77.50	\$2,357.29	waived	\$0.00	\$2,357.29	\$771.00	\$3,128
		435	\$77.50	\$2,357.29	\$45.00	\$1,368.75	\$3,726.04	\$771.00	\$4,497
-		435	\$77.50	\$2,357.29	\$45.00	\$1,368,75	\$3,726.04	\$771.00	\$4,487
-		520	\$77.50	\$2,357.29	\$130.00	\$3,954.17	\$6,311,46	\$771.00	\$7,082
-		520	\$77.50	\$2,357.29	\$140.00	\$4,258.33	\$6,615.63	\$771.00	\$7,387
H		780	\$77.50	\$2,357,29	\$210.00	\$6,387.50	\$8,744.79	\$771.00	\$9,516
	Observe Transcription Davie 2nd and 3rd Meal		(a)	(p)	(0)	(p)	(e) = (b) + (d)	_	
			Temp Days	Ter	300				
Воош	Шс		2nd & 3rd	2nd & 3rd	Private Room	Room	Average		
3000	S	Ů V	Meals: Daily	Monthly	Daily	Monthly	ž	Independing	Independing Living Fees
n -	an Koom Style	358	\$28.00	\$851,67	\$0.00	\$0.00	\$852		
A-1	10 Studio (Auth Datio)	358	\$28.00	\$851.67	\$10.00	\$304.17	\$1,156		
\downarrow	T	388	\$28.00	\$851.67	waived	\$0.00	\$852	Members mu	Members must also continue
1	T	391	\$28.00	\$851,67	waived	\$0.00	\$852	to pay the	to pay their contractual
-	Τ	435	\$28.00	\$851.67	\$45.00	\$1,368.75	\$2,220	Indeper	Independent Living
-		435	\$28.00	. \$851.67	\$45.00	\$1,368.75	\$2,220	Cocupancy	Fees
_		520	\$28.00	\$851.67	\$130.00	\$3,954.17	\$4,806		•
	One Bed Room (with Patio)	520	\$28.00	\$851.67	\$140.00	\$4,258.33	4		
-	Γ	780	\$28.00	\$851.67	\$210.00	\$6,387.50	\$7,239		

2021 Assisted Living & Memory Care (Current Building/AL Wings Only) Rates For

The Forum at Rancho San Antonio (Members) - page 2 of 2

Other Applicable Fees:	Daily Rate	Avg Monthly Rate
Jementia Fee Level 1	\$59.00	\$1,795
ementia Fee Level 2	\$80.00	\$2,433
lemony Care Day Program	. \$65.00	\$1,977

Other ဂ	Sarify Inditiona	Other Clarifying Charges: Conditional Membership Conditional Member I: 90% of Posted Base Rate plus room premium as	n as	(e)	(q)	(၁)	(p)) (e)	(f)=(c)+(e	(B)	(h)=(f)+(g]
applica	ible (90	applicable (90% scales down 5% for each year of membership, starting Year 2 of membership.) Based on Ar1 model unit.	ear2 of	HC Occupancy Posted			Private Room	Private Room	Average	Health	
	ndition	Conditional Member II: 90% of Posted Base Rate plus room premium as applicable (does not scale down)	n as	Base Rate: Daily	90% Rate: Daily	90% Rate Monthly	Differential: Differential Daily : Monthly	Differential : Monthly	Monthly Rate	Care Fee: Monthly	Sare Fee: Total Average Monthly Fee: Monthly
A-1	18	Studio	358	\$310.00	\$279.00	\$8,486,25	\$0.00	\$0.00	\$8,486.25	\$771.00	\$9,257
¢-2	4	14 Shidio (with Patio)	358	\$310.00	\$279.00	\$8,486.25	\$10.00	\$304.17	\$8,790.42	\$771.00	\$9,561
4-3	α	Studio	388	\$310.00	\$279.00	\$8,486.25	waived	\$0.00	\$8,486.25	\$771.00	\$9,257
3	,	Cicio	391	\$310.00	\$279.00	\$8,486.25	waived	\$0.00	\$8,486.25	\$7771.00	\$9,257
	γ α	Single Studio / Double Studio (without Kitchen)	435	\$310.00	\$279,00	\$8,486,25	\$45.00	\$1,368.75	\$9,855,00	\$771.00	\$10,626
5 0	7	Single Studio / Double Studio (with Kitchen)	435	\$310.00	\$279,00	\$8,486.25	\$45.00	\$1,368.75	\$9,855.00	\$771.00	\$10,626
	-	One Red Room	520	\$310.00	\$279.00	\$8,486.25	\$130.00	\$3,954.17	\$12,440.42	\$771.00	\$13,211
5 2		One Bed Boom (with Patio)	520	\$310.00	\$279.00	\$8,486.25	\$140.00	\$4,258.33	\$12,744.58	\$771.00	\$13,516
3 6		o Ora Bad Boom Dalix	780	\$310.00	\$279.00	\$8,486.25	\$210.00		\$6,387.50 \$14,873,75 \$771.00	\$771.00	\$15,645

ther Clarifying Charges: Maintaining Membership	(a)	(p)	(0)	+(p)+(c)	70.7
(To maintain "Membership" at the Forum, either in Independent Living or					
the Health Care Center, one must pay all Occupancy reclaim a recar. Care Fee. These fees entitle you to all Forum activities, services and	3 (3)				
other amenities. These fees must be paid, irrespective of payments from Medicare or other personal Insurance benefits. The minimum Health					
Center Occupancy Fee's for maintaining membership is the member rate	皇				Total
Occupancy Occupancy Accident for the Members who sinned Continuing Base Fee: Healthcare Meal Credit Average	Occupancy Base Fee:	Healthcare Me	sal Credit	Total Average	Average Fee:
Care Merriber Nate is approache for the merribods with organic community of the contract Part A and B.	Daily	Daily Fee: Daily Daily	Daily	Fee: Daily Monthly	Monthly
Healthcare Occimency Fee for maintaining membership: First Member	\$155.00		\$25.35 \$ (20.00)	\$160.35 \$4,877	\$4,877

000	02C'24
1000	\$82.85
100 00	(20.00)
	\$25.35 \$
	\$77.50
The state of the s	Healthcare Occupancy Fee for maintaining membership: Second Member

Memory Care: Non-Members Rates

THE FORUM

2021 Memory Care NEW Building only.

2021 Memory Care Rates For		-
The Forum at Rancho San Antonio (Non-Members)	lembers)	i
	DAILY RATE	
Semi private Room	\$280.00	
Private Room	\$330.00	

Other Applicable Fees:	DAILY RATE	Avg Monthly Rate
ee Le	\$65.00	\$1,977
Dementia Fee Level 2	\$85.00	\$2,585
Dementia Fee Level 3	\$100.00	\$3,042
Memory Care Day Program	\$65.00	\$1,977
	To the second se	and commence of the second
Community Service Fee: Equal to One Month's Rental Fee		

THE FORUM

a considerate approximation consistent upon security and the Consistence of the Consisten	2021 Memor	2021 Memory Care (NEW Building only)Rates For	only)Rat	es For	Anna i neverbe preside presidente internacionale	And the state of t
1946	Forum at Re	The Forum at Rancho San Antonio (Members)	1 1	Page 1 of 2	7	TO THE COURSE OF STREET, STREE
rmanen			(a.)	(q)	(0)	(a)=(b)+(c)
			MC Occupancy	MC Occupancy	Health Care	Total Average
			Base Fee: Daily	Base Fee: Monthly	Fee: Monthly	Standard Fee: Monthly
First Member Fees: Private Room	mo	AND THE RESERVE OF THE PROPERTY OF THE PROPERT	\$165.00	\$5,018.75	\$771.00	\$5,790
			MA - 72			
Second Member Fees: Private	rivate Room		\$82.50	\$2,509.38	\$771.00	\$3,280

First Member Fees: Semi-Priva	-Private Room	- Loster-	\$140.00	\$4,258.33	\$771.00	\$5,029
Second Member Fees: Semi-F	Semi-Private Room		\$70.00	\$2,129.17	\$771.00	\$2,900
	Members who signe	d a Continuing Care Contract Part A	and B.			
	Javs: 2nd and 3rd Meal	eal	(a)	(q)		
					A. 1741 CO. 1741 A.	
			Temp Days 2nd & 3rd Meals: Daily	Avg Temp Days 2nd & 3rd Meals:	Independing	ndepending Living Fees
		The state of the s			Membe	Members must also
Temp Meal Fees			\$28.00	\$852	continue	continue to pay their
ALLOWATE DELEMANTE					contractua	contractual Independent
					Living Oc	Living Occupancy and
Other Applicable Fees:	Daily Rate	Avg Monthly Rate			Health	Health Care Fees.
Dementia Fee Level 1	\$65.00	\$1,977				and the second s
Dementia Fee Level 2	\$85.00	\$2,585			The sales are supplied to the sales of the	A see a se special plants and the see
Dementia Fee Level 3	\$100.00	\$3,042			:	
Memory Care Day Program	\$65.00	\$1,977				The second secon

um at Rancho San Antonio (Members) Page 2 of 2 suip (a) (b) (c) 90% scales down 5% for each plus room premium as applicable posted Base Rate: 90% Rate: Rate Daily Monthly \$2330.00 90% Rate: Rate Plus Rate n \$280.00 \$252.00 \$7,665 n \$280.00 \$7,665 n \$2280.00 \$2,600 n \$2,600 \$2,000 n \$2,000 \$2,000 n	2021 Memory Care (NEW Building only)Rates For	G			ner v transmissioner to a come to	
(a) (b) (c) 90%			je 2 of 2		The state of the s	The second second second
MC Occupancy	Other Clarifying Charges: Conditional Membership	(a)	(q)	(0)	(p)	(e)=(c) +(d)
plus room premium as applicable posted Base Rate: 90% Rate: Rate Daily Monthly \$330.00 \$252.00 \$7.665 n \$280.00 \$252.00 \$7.665 rate Health Care Fee. These fees er amenities. These fees must rother personal Insurance fee's for maintaining membership is applicable meal credits). MC Occupancy Base Healthcare Credit: Fee: Daily is 140.00 \$25.35 \$1.000 MC Occupancy Base Healthcare Credit: Fee: Daily Fee: Daily Daily is 140.00 \$25.35 \$1.000	Conditional Member I: 90% of Posted Base Rate (90% scales down 5% for each year of membership, starting Year 2 of membership.) Based on Private model unit.			%06	Average	Total
\$280.00 \$297.00 \$9,034 \$7,665	Conditional Member II: 90% of Posted Base Rate plus room premium as applicable (does not scale down)	MC Occupancy Posted Base Rate: Daily	90% Rate: Daily	Average Rate Monthly	Health Care Fee: Monthly	Average Fee: Monthly
## ## ## ## ## ## ## ## ## ## ## ## ##	Drivate Room	\$330.00	\$297.00	\$9,034	\$771	\$9,805
(a) (b) (c) (Meal MC Occupancy Base Healthcare Credit: Fee: Daily Fee: Daily Daily · \$140.00 \$25.35 (\$20.00)	Semi-Private Room	\$280.00	\$252.00	\$7,665	\$771	\$8,436
MC Occupancy Base Healthcare Credit: Fee: Daily Fee: Daily Fee: Daily 7. \$140.00 \$25.35 (\$20.00)	Other Claritying Charges: Waintaining Membership	(a)	(q)	(3)	(d) = (a) + (b)	
rship: First Member Second Member Storon Storon Member Sto	(To maintain "Membership" at the Forum, either in Independent Living or the Health Care Center, one must pay an Occupancy Fee and a Health Care Fee. These fees entitles you to all Forum activities, services and other amenities. These fees must be paid, irrespective of payments from Medicare or other personal Insurance benefits. The minimum Health Center Occupancy Fee's for maintaining membership is the member rate for a Semi-Private MC Room less applicable meal credits).			Mea <u>l</u>	Т Тоta	Total Average
rship: First Member \$140.00 \$25.35 (\$20.00) rship: Second Member \$70.00 \$25.35 (\$20.00)	Second Member rate is applicable for Members who signed a Continuing Care	MC Occupancy Base Fee: Daily	Healthcare Fee: Daily	Credit: Daily	Average Fee: Daily	Fee: Monthly
rshin: Second Member \$70.00 \$25.35 (\$20.00)	Healthcare Occupancy Fee for maintaining membership: First Member	\$140.00	\$25.35	(\$20.00)	\$145	\$4,421
rship: Second Member : \$70.00 \$25.35 (\$20.00)						000
legiticale Occapatol I con 101 tital	Healthcare Occupancy Fee for maintaining membership∷ Second Member	\$70.00	\$25.35	(\$20.00)	\$75	\$2,292

Skilled Nursing: Non-Members Rates

THE FORUM
AT BANCHO SAN ANTONIO

2021 Skilled Nursing Rates For	
The Forum at Rancho San Antonio (Non-Members)	embers)
	DAILY RATE
Semi private Room	\$445.00
Private Room	\$600.00
	a company of the comp
Note: \$8,000 refundable deposit required upon admission	
Note: 30 day room fee required upon admission	and the second s

THE FORUM

2021 Skilled Nursing Rates For The Forum at Rancho San Antonio (Members) Page 1 of 2

Permanent Member	(a) HC Occupancy Base Fee: Daily	(b) HC Occupancy Base Fee: Nonthly	(c) Health Care Fee: Monthly	(c) (d)=(b)+(c) (e) Total Average Tee: Standard Fee: Private Room Monthly Monthly Differential: Dail	(e) Private Room Differential: Daily	(f) Private Room Differential: Monthly	(g)=(d)+(f Total Average Private Room Fee: Monthly
First Member Fees	\$222.50	\$6,767.71	\$771.00	\$7,538.71	\$155.00	\$4,714.58	\$12,253
Second Member Fees *	\$111.25	\$111.25 \$3,383.85	\$771.00	\$4,154.85	\$155.00	\$155.00 \$4,714.58	\$8,869

* 2nd Member Rate is applicable for Members who signed a Continuing Care Contract Part A and B.

/ Days, 2nd and 3rd Meal	(a) Temp Days Znd & 3rd Meals: Dally	(b) Temp Days 2nd & 3rd Meals: Monthly	(c) Private Room Differential: Daily	(d) Private Room Differential: Monthly	(d) (e)=(b)+(d) Ivate Room Ifferential: Average Monthly Monthly Rate Private Rm	(e)=(b)+(d) Average Monthly Rate Private Rm Independing Living Fees
Type Notificities	\$28.00	\$851.67	\$155.00	\$4,714.58	\$5,566	Members must also
						continue to pay their
						contractual Independent
						Living Occupancy and
Second Nember Fees	\$28.00	\$851.67	\$155.00	\$4,714.58	\$5,566	Health Care Fees

\$2,520

(\$20.00)

\$25.35

\$77.50

Healthcare Occupancy Fee for maintaining membership: Second Member

THE FORUM AT BANCHO SAN ANTONIO

2021 Skilled Nursing Rates For

The Forum at Rancho San Antonio (Members) Page 2of 2

Other Clarifying Charges: Conditional Membership Conditional Member I: 90% of Posted Base Rate plus room premium as applicable (90% scales down 5% for each year of membership, starting Year 2 of membership.). Based on Semi-Private Room. Conditional Member II: 90% of Posted Base Rate plus room premium as applicable	(a) HC Occupancy Posted Base	(b) 90% Daily Pate	(c) 90% Monthly Rate	(d) Health Care Fee: Monthly	(e)=(c)+(d) Total Average Fee: Monthly	(f) Private Room Differential: Daily	(g) Private Room Differential: Monthly	(h)=(e) +(g) Total Average Fee: Monthly
(does flot scale down)	Cole: Cany	200		00 7114	00 010 074	9466 00	#4 744 ED	£17 CC7
Conditional Mamhership	\$445.00	\$400.50	\$12,181.88	\$771.00	\$12,952.88	\$100.00	44,7,430	100,114
	-							

(a) (b) (c) (c)				HC	Оссиралоу	ee: Meal Credit: Total Average	Daily Daily Daily Fee: Daily Fee: Monthly	\$155.00 \$25.35 (\$20.00) \$160.35 \$4,877
Other Clarifying Charges: Maintaining Membership	(To maintain "Membership" at the Forum, either in Independent Living or	the Health Care Center, one must pay an Occupancy Fee and a Health	Care Fee. These fees entitle you to all Forum activities, services and other	amenities. These fees must be paid, irrespective of payments from	Medicare or other personal Insurance benefits. The minimum Health	Center Occupancy Fee's for maintaining membership is the member rate	for Model A1 AL Studio less applicable meal credits).	Healthcare Occupancy Fee for maintaining membership: First Member

Financial Summary

2787 Fourth St. Remens Sen Antonio							
			>	Working Forecast			
	EYZOTE A MINI	FY2020	FY2021 Bindest	FY2021 Projected	FY2022	2022 vs 20 2024 Buddo 20	2022 vs 2021; Proj
Budget Summary and Comparison	Actual	Adual	150000				
Operating Revenue						The second secon	
Total Anartment Revenue	14,328,429	14,502,839	17,044,147	16,418,080	17,911,188	2%	% 6
Total Other Operating Revenue	5.515.309	5,107,432	4,807,489	6,958,902	6,085,470	27%	-13%
Total Operating Revenue	19,843,738	19,610,271	21,851,637	23,376,982	23,996,658	10%	3%
	The state of the s		1		:		
Operating Expenses	5 474 465	5.509.929	6.496.431	6,281,164	7,158,413	10%	14%
	3.898.077	3,566,451	3,830,819	4,094,068	4,508,627	18%	10%
Training Services	1.468.771	1,625,790	1,970,749	1,564,564	1,757,528	-11%	12%
	5 095.376	5,199,329	5,165,685	5,072,431	5,603,841	8%	10%
Resident Services	451,626	512,317	747,972	566,682	623,401	-17%	10%
Management Adjustment	,	515	ı	•	(546,450)		
Clinic	923.653	985,167	855,590	822,310	937,405	10%	14%
Extraordinary Events	. 1	388,370	ı	96,795	233		,
Total Operating Expense	17,311,969	17,787,868	19,067,246	18,498,014	20,042,998	2%	8%
Net Operating Income	2,531,769	1,822,403	2,784,390	4,878,968	3,953,660	42%	.19%

RHC Cash Requirements - Final Budget

THE FORUM
AT RANCHO SAN ANTONIO

Short Term Test	2022	
The second section of the second section is a second section of the second section of the second section is a second section of the second section sec	7.00	
Expenses as budgeted	\$20,043,000	
75 Days Required by DSS		\$4,118,425
75 Days Operating Reserve	\$	\$4,118,425
Required Cash Reserve	0	\$8,236,849
Fetimated Cash	\$2	\$28,202,450
Less Accrued Liabilities (excludes intercompany)	and the same of the same of	(\$1,000,000)
and the property of the state o		\$27,202,450
•		
Difference vs Cash Requirements	15 \$1	\$18,965,601
חוו בווכנו אז כמזוו ויבלמוו בוובווכ		

Long Term Test	2022 Budg	2023 Fcst	2024 Fcst	2025 Fcst	2026 Fcst	2027 Fcst
Cash [A]	\$28,202,450	\$29,009,008	\$30,539,473	\$28,202,450 \$29,009,008 \$30,539,473 \$32,619,557 \$34,843,770 \$34,554,052	\$34,843,770	\$34,554,052
Operating Expenses (excl Depreciation) [B]	\$20,115,000 \$20,710,404	\$20,710,404	\$21,323,432	\$21,954,606	\$22,604,462	\$23,273,554
Operating Expense Per Day [B]/365=[C]	\$55,110	\$56,741	\$58,420	\$60,150	\$61,930	\$63,763
Days Cash On Hand = [A] / [C]	512	511	523	542	563	542

Financial Summary

FY2020 FY2021 FY2022 Eudget 2021 Budg 2021 Projected Budget 2021 Budg 2021 Projected Budget 2021 Budg 2021 Projected Budget 2021 Budg 2021 Projected 2021 Budget 2021 Budg 2021 Projected 2021 Budg 2021 Projected 20345 Budg 2021 Projected 20345 Budg 2021 Budg	2786 Forum at Rancho San Antonio -	"Heallth Genter	of .					
11,197,513 10,345,911 9,489,717 9,883,586 7,756,525 -18% -2 2,024,106 4,221,971 3,580,427 3,025,294 4,081,115 14% 5.242,106 4,221,971 3,580,427 3,025,294 4,081,115 14% 5.242,106 4,221,971 129,200 381,757 121,200 -6% 6.2 2,037,125 129,200 381,757 121,200 6% 6.3 1,312,286 1,345,298 1,600,904 1,587,210 1,866,063 17% 1,041,497 1,044,497 1,020,202 978,477 1,866,063 17% 4,29,807 449,876 2,277,271 2,910,736 1,600,904 4,9876 2,772,271 2,910,736 1,600,904 4,9876 2,772,271 2,910,736 1,866,063 11,866,		FY2019 Actual	FV2020 Aetral		Working Forecast FY2021 Projected	FY <u>2022</u> Budget		7072 VS 724 Proj
11,197,513 10,345,911 9,489,717 9,883,586 7,756,525 -18%		a a						
11,197,513 10,345,911 9,489,717 9,883,586 7,756,525 -18% -2,049,938 1,550,945 2,212,499 8% 2,24,337 1,023,125 129,200 381,757 121,200 -6% 15,664,101 15,591,007 15,249,282 14,841,586 14,171,340 -7% -1% -1% 1,341,256 1,345,298 3,308,726 3,078,854 3,272,853 -1% 1,311,256 1,345,298 1,600,904 1,587,210 1,866,063 17% 1,041,497 1,040,409 1,260,202 2,772,271 2,910,736 1,4% 21,887,807 2,128,339 2,420,486 2,031,798 2,096,820 2,474,057 22% 1,480,257 4,964,208 4,046,678 4,581,689 3,295,098 -19% 1,310,98 11,983 1,500 1,440,4658 16,388,90 16,240,867 16,249,816 16,944,658 16,388,90 (1,546,528) (1,546,528) (1,546,528) (1,546,528) (1,546,528) (1,546,528) (1,546,528) (1,546,528) (1,546,528)	A CONTRACTOR OF THE PROPERTY OF THE PARTY OF	4. 14. 14. 14. 14. 14. 14. 14. 14. 14. 1			9	1		
4,242,106 4,221,971 3,580,427 3,025,294 4,081,115 14% 5 224,337 1,023,125 129,200 381,757 121,200 -6% -6 15,664,101 16,591,007 15,249,282 14,841,586 14,171,340 -7% 2,806,108 2,835,968 3,308,726 3,078,854 3,272,853 -1% 1,311,256 1,345,298 1,600,904 1,587,210 1,846,935 -14% 1,041,497 1,040,409 1,260,202 378,417 1,084,935 -14% 2,697,461 2,815,686 2,877,976 2,772,271 2,910,736 1% 4,29,807 449,876 2,031,798 2,096,820 2,474,057 22% 2,128,339 2,420,486 2,031,798 2,096,820 2,474,057 22% 4,800,257 4,964,208 4,046,678 4,581,689 3,295,098 -10% 13,098 11,983 15,600 10,421 15,600 0% 13,098 16,249,816 16,944,658 16,440,867 -2,865,509 - 16,249,816 16,944,658		11 197.513	10.345.911	9,489,717	9,883,586	7,756,525	-18%	-22%
2,049,938 1,550,945 2,212,499 8% 224,337 1,023,125 129,200 381,757 121,200 -6% -6% 15,664,101 15,591,007 15,249,282 14,841,586 14,171,340 -7% 2,806,108 2,835,968 3,308,726 3,078,854 3,272,853 -1% 1,341,256 1,345,298 1,600,904 1,587,210 1,866,063 17% 1,041,497 1,040,409 1,260,202 978,417 1,084,935 -14% 2,697,461 2,815,686 2,877,976 2,772,271 2,910,736 1% 4,29,807 449,876 322,643 392,357 436,947 35% 2,128,339 2,420,486 2,031,798 2,096,820 2,474,057 22% 4,800,257 4,964,208 4,046,678 4,581,689 3,295,098 -19% - - - - - - - - - - - 13,098 11,983 15,600 -		4 242 106	4.221.971	3,580,427	3,025,294	4,081,115	14%	32%
224,337 1,023,125 129,200 381,757 121,200 -6% -6 15,664,101 15,591,007 15,249,282 14,841,586 14,171,340 -7% -7% 2,806,108 2,835,968 3,308,726 3,078,854 3,272,853 -1% 1,341,256 1,345,298 1,600,904 1,587,210 1,866,063 17% 2,697,461 2,815,686 2,877,976 2,772,271 2,910,736 1% 2,697,461 2,815,686 2,877,976 2,772,271 2,910,736 1% 2,697,461 2,815,686 2,031,798 2,096,820 2,474,057 22% 2,128,339 2,420,486 2,031,798 2,096,820 2,474,057 22% 4,800,257 4,964,208 4,046,678 4,581,689 3,295,098 -19% 13,098 11,983 15,600 10,421 15,600 0% - - - - - - - - - - - - <tr< td=""><td>9 100</td><td>} :</td><td>: : : :</td><td>2.049.938</td><td>1,550,945</td><td>2,212,499</td><td>8%</td><td>43%</td></tr<>	9 100	} :	: : : :	2.049.938	1,550,945	2,212,499	8%	43%
15,664,101 15,591,007 15,249,282 14,841,586 14,171,340 -7% 2,806,108 2,835,968 3,308,726 3,078,854 3,272,853 -1% 1,311,256 1,345,298 1,600,904 1,587,210 1,866,063 17% 1,041,497 1,040,409 1,260,202 978,417 1,084,935 -14% 2,697,461 2,815,686 2,877,976 2,772,271 2,910,736 1% 4,29,807 449,876 322,643 392,357 436,947 35% 2,128,339 2,420,486 2,031,798 2,096,820 2,474,057 22% 2,128,339 2,420,486 4,046,678 4,581,689 3,295,098 -19% 4,800,257 4,964,208 4,046,678 4,581,689 3,295,098 -19% 13,098 11,983 15,600 0% - 13,098 16,544,658 16,446,658 16,446,658 16,460,867 -2% - - - - - - -		224.337	1.023,125	129,200	381,757	121,200	%9-	-68%
2,806,108 2,835,968 3,308,726 3,078,854 3,272,853 -1% 1,311,256 1,345,298 1,600,904 1,587,210 1,866,063 17% 1,041,497 1,040,409 1,260,202 978,417 1,084,935 -14% 2,697,461 2,815,686 2,877,976 2,772,271 2,910,736 1% 4,29,807 449,876 3,22,643 392,357 436,947 35% 2,128,339 2,420,486 2,031,798 2,096,820 2,474,057 2,2% 2,128,339 2,420,486 2,031,798 2,096,820 2,474,057 2,2% 4,800,257 4,964,208 4,046,678 4,581,689 3,295,098 -19% 13,098 11,983 15,600 10,421 15,600 0% 15,227,823 16,249,816 16,944,658 16,344,658 16,346,00 0% 436,278 (15,249,816 (1,546,920) (2,469,528) 46%	!]	15,664,101	15,591,007	15,249,282	14,841,586	14,171,340	%.2-	-5%
2,806,108 2,835,968 3,308,726 3,078,854 3,272,853 -1% 1,311,256 1,345,298 1,600,904 1,587,210 1,866,063 17% 1,041,497 1,040,409 1,260,202 978,417 1,084,935 -14% 2,697,461 2,815,686 2,877,976 2,772,271 2,910,736 1% 4,29,807 449,876 322,643 392,357 436,947 35% 2,128,339 2,420,486 2,031,798 2,096,820 2,474,057 22% 2,128,339 2,420,486 2,031,798 4,581,689 3,295,098 -19% 4,800,257 4,964,208 4,046,678 4,581,689 3,295,098 -19% 13,098 11,983 15,600 10,421 15,600 0% 15,227,823 16,249,816 16,344,658 16,344,667 2,469,528 46% 436,278 (658,809) (1,546,920) (2,469,528) 46%		(All property of the second se				(ii)		100
1,311,256 1,345,298 1,600,904 1,587,210 1,866,063 17% 1,041,497 1,040,409 1,260,202 978,417 1,084,935 -14% 2,697,461 2,815,686 2,877,976 2,772,271 2,910,736 1% 429,807 449,876 322,643 392,357 436,947 35% 2,128,339 2,420,486 2,031,798 2,096,820 2,474,057 22% 1,800,257 4,964,208 4,046,678 4,581,689 3,295,098 -19% 13,098 11,983 15,600 10,421 15,600 0% 15,227,823 16,249,816 16,344,658 16,385,506 16,640,867 -2% 436,278 (658,809) (1,546,920) (2,469,528) 46%	and the second s	2.806.108	2,835,968	3,308,726	3,078,854	3,272,853	-1%	%9
1,041,497 1,040,409 1,260,202 978,417 1,084,935 -14% 2,697,461 2,815,686 2,877,976 2,772,271 2,910,736 1% 429,807 449,876 322,643 392,357 436,947 35% 2,128,339 2,420,486 2,031,798 2,096,820 2,474,057 22% 2,128,339 2,420,486 2,031,798 7,83,287 1,828,118 24% 1 4,800,257 4,964,208 4,046,678 4,581,689 3,295,098 -19% -19% 13,098 11,983 15,600 10,421 15,600 0% -19% - 365,901 - - - - - 15,227,823 16,249,816 16,944,658 16,388,506 16,640,867 -2% 436,278 (658,809) (1,546,920) (2,469,528) 46%		1,311,256	1,345,298	1,600,904	1,587,210	1,866,063	17%	18%
2,697,461 2,815,686 2,877,976 2,772,271 2,910,736 1% 429,807 449,876 322,643 392,357 436,947 35% 2,128,339 2,420,486 2,031,798 2,096,820 2,474,057 22% 4,800,257 4,964,208 4,046,678 4,581,689 3,295,098 -19% 13,098 11,983 15,600 10,421 15,600 0% 15,227,823 16,249,816 16,944,658 16,388,506 16,640,867 -2% 436,278 (658,809) (1,695,376) (1,546,920) (2,469,528) 46%		1,041,497	1,040,409	1,260,202	978,417	1,084,935	-14%	11%
429,807 449,876 322,643 392,357 436,947 35% 2,128,339 2,420,486 2,031,798 2,096,820 2,474,057 22% 2,128,339 2,420,486 2,031,798 2,096,820 2,474,057 22% 4,800,257 4,964,208 4,046,678 4,581,689 3,295,098 -19% 13,098 11,983 15,600 10,421 15,600 0% - 365,901 - 6543,540) - - 16,249,816 16,944,658 16,388,506 16,640,867 -2% 436,278 (658,809) (1,695,376) (1,546,920) (2,469,528) 46%		2,697,461	2,815,686	2,877,976	2,772,271	2,910,736	1%	2%
2,128,339 2,420,486 2,031,798 2,096,820 2,474,057 22% - 1,480,132 783,287 1,828,118 24% 11 4,800,257 4,964,208 4,046,678 4,581,689 3,295,098 -19% -19% 13,098 11,983 15,600 10,421 15,600 0% -19% - 365,901 - 6543,540) - - 107,180 - 15,227,823 16,249,816 16,944,658 16,388,506 16,640,867 -2% 436,278 (658,809) (1,695,376) (1,546,920) (2,469,528) 46%		429,807	449,876	322,643	392,357	436,947	35%	11%
4,800,257 4,964,208 4,046,678 4,581,689 3,295,098 -19%		2,128,339	2,420,486	2,031,798	2,096,820	2,474,057	22%	18%
4,800,257 4,964,208 4,046,678 4,581,689 3,295,098 -19% -19% 13,098 11,983 15,600 10,421 15,600 0% - 365,901 - 107,180 - 15,227,823 16,249,816 16,944,658 16,388,506 16,640,867 -2% 436,278 (658,809) (1,695,376) (1,546,920) (2,469,528) 46%			•	1,480,132	783,287	1,828,118	24%	133%
13,098 11,983 15,600 10,421 15,600 0% 1,545,000 10,421 15,600 10,421 10,421 15,600 10,421 10,		4.800.257	4,964,208	4,046,678	4,581,689	3,295,098	-19%	-28%
- 365,901 - 107,180 15,227,823 16,249,816 16,944,658 16,388,506 16,640,867 -2% 436,278 (658,809) (1,695,376) (1,546,920) (2,469,528) 46%		13,098	11,983	15,600	10,421	15,600	%0	20%
- 365,901 - 107,180 - 15,227,823 16,249,816 16,944,658 16,388,506 16,640,867 -2% 436,278 (658,809) (1,695,376) (1,546,920) (2,469,528) 46%			, 1		ı	(543,540)		
15,227,823 16,249,816 16,944,658 16,388,506 16,640,867 -2% 436,278 (658,809) (1,695,376) (1,546,920) (2,469,528) 46%		1	365,901	,	107,180	ı		
(658,809) (1,695,376) (1,546,920) (2,469,528) 46%	1 1		16,249,816	16,944,658	16,388,506	16,640,867	-2%	2%
	ı	436,278	(628,809)	(1,695,376)	(1,546,920)	(2,469,528)	46%	%09

18

RSI Cash Requirements - Final Budget

THE FORUM
AT RANCHO SAN ANTONIO

Short Term Test	2022	72
And the second of the second o	46-741	
Expenses as budgeted	\$16,640,000	
75 Days Required by DSS		\$3,419,178
75 Days Operating Reserve		\$3,419,178
Required Cash Reserve		\$6,838,356
		And a section of the
		2
Estimated Cash		\$9,240,870
Less Accrued Liabilities (excludes intercompany)	npany)	(\$500,000)
		\$8,740,870
Difference vs Cash Requirements		\$1,902,514

Long Term Test	2022 Budg	2023 Fcst	2024 Fcst	2025 Fcst	2026 Fcst	2027 Fcst
Cash [A]	\$9,240,870	\$6,407,126	\$6,057,299	\$6,573,759	\$7,627,351	\$9,290,134
Operating Expenses (excl Depreciation) [B]	\$16,640,000	\$16,640,000 \$16,745,733 \$21,567,699	\$21,567,699	\$22,383,228	\$22,713,380	\$23,048,403
Operating Expense Per Day [B]/ $365 = [C]$	\$45,589	\$45,879	\$59,090	\$61,324	\$62,228	\$63,146
Days Cash On Hand = [A] / [C]	203	140	103	107	123	147